Section **One**

Report Inference

This sections depicts the inference and major highlights of the report

Section **Two**

Annexure

This sections depicts the analysis of Individual Port Terminals region-wise

Port Dwell Time Performance – Western Corridor (Import Cycle)

Import Cycle – Dwell Time Performance – Western Corridor (in hrs)

Western Corridor

Month	Value
Oct'19	27
Nov'19	21
Dec'19	19
Jan'20	19
Feb'20	20
Mar'20	22

Port - Wise

	Oct'19	Nov'19	Dec'19	Jan'20	Feb'20	Mar'20
JNPT	25	19	18	18	18	20
Gujarat	31	26	21	22	23	27
Kandla	64	41	48	68	47	60
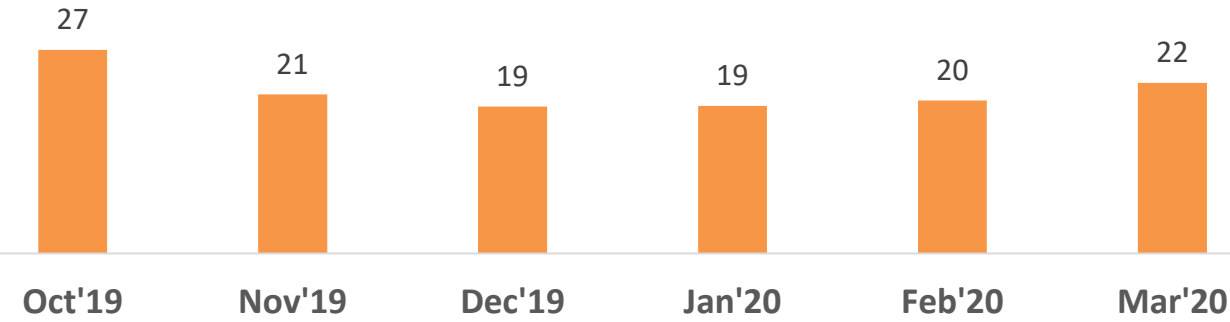
Above chart depicts the Ports performance for the duration of last six months

JNPT - Terminal

	Oct'19	Nov'19	Dec'19	Jan'20	Feb'20	Mar'20
JNPCT	26	26	25	21	23	21
NSICT	35	20	17	18	19	19
GTI	24	15	15	15	15	18
NSIGT	26	22	19	20	20	23
BMCT	22	19	18	20	19	19

■ Oct'19 ■ Nov'19 ■ Dec'19 ■ Jan'20 ■ Feb'20 ■ Mar'20

Gujarat - Terminal

	Oct'19	Nov'19	Dec'19	Jan'20	Feb'20	Mar'20
ACMTPL	26	22	21	22	23	27
AHPPL	50	47	40	36	35	33
AICTPL	41	37	21	27	23	34
AMCT	19	16	15	16	15	17
MICT	29	29	23	22	24	26

■ Oct'19 ■ Nov'19 ■ Dec'19 ■ Jan'20 ■ Feb'20 ■ Mar'20

Port Dwell Time Performance – Western Corridor (Export Cycle)

Export Cycle – Dwell Time Performance – Western Corridor (in hrs)

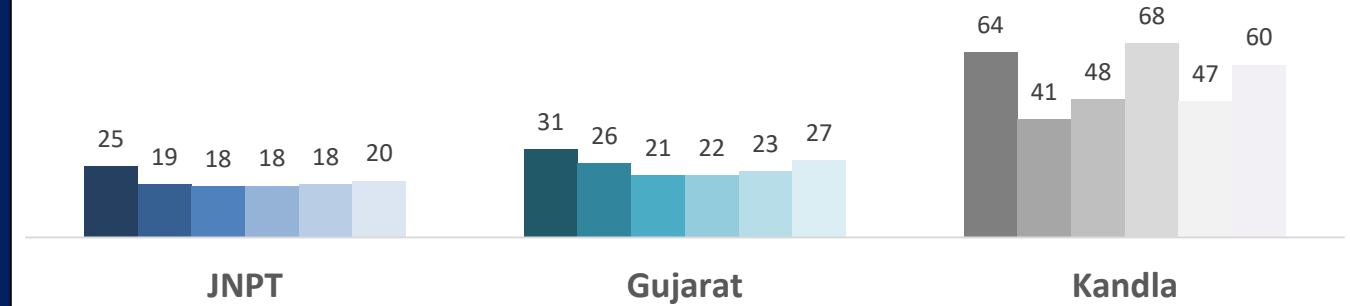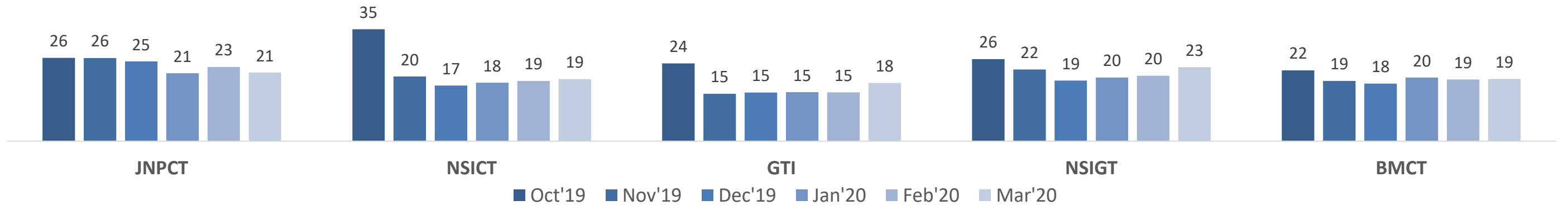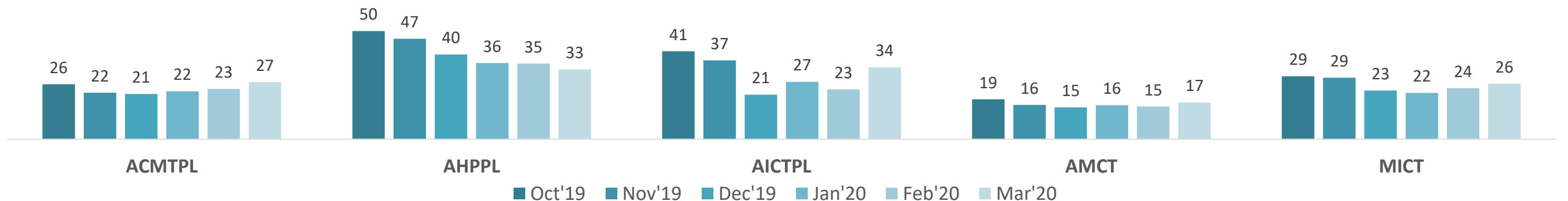### Western Corridor

Oct'19	Nov'19	Dec'19	Jan'20	Feb'20	Mar'20
78	80	82	84	82	88

Port - Wise

JNPT: 66, 68, 67, 67, 65, 66
Gujarat: 98, 97, 103, 112, 109, 120

Above chart depicts the Ports performance for the duration of last six months

Kandla Port Terminal has been removed from the analysis as there was no sufficient volume in their export cycle

JNPT - Terminal

	Oct'19	Nov'19	Dec'19	Jan'20	Feb'20	Mar'20
JNPCT	73	80	77	75	69	65
NSICT	47	45	59	50	53	55
GTI	65	67	64	65	65	67
NSIGT	67	68	65	70	69	73
BMCT	75	74	77	78	67	65

Gujarat - Terminal

	Oct'19	Nov'19	Dec'19	Jan'20	Feb'20	Mar'20
ACMTPL	119	113	113	136	125	139
AHPPL	100	103	108	107	104	116
AICTPL	108	97	114	121	112	125
AMCT	90	99	103	106	103	125
MICT	85	80	81	94	100	97

Port Dwell Time Performance – Southern Corridor (Import Cycle)

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Import Cycle – Dwell Time Performance – Southern Corridor (in hrs)

Southern Corridor

Month	Value
Oct'19	53
Nov'19	34
Dec'19	39
Jan'20	42
Feb'20	36
Mar'20	39

Port - Wise

Port	Oct'19	Nov'19	Dec'19	Jan'20	Feb'20	Mar'20
Chennai	52	31	31	36	36	32
Kochi	68	59	54	63	38	51
Tuticorin	20	17	17	26	19	20
Krishnapatnam	104	134	106	117	75	86
New Mangalore	119	149	103	117	104	101

Terminal - Wise

Terminal	Oct'19	Nov'19	Dec'19	Jan'20	Feb'20	Mar'20
CCTL	46	27	26	34	34	33
CITPL	55	32	33	37	37	32
DBGT	16	14	12	14	16	17
PSA - Sical	44	27	31	17	38	35
ICTT	68	59	54	63	38	51
NCT	104	134	106	117	75	86
NMPT	119	149	103	117	104	101

Kattuapalli Port Terminal has been removed from the analysis as there was no sufficient volume
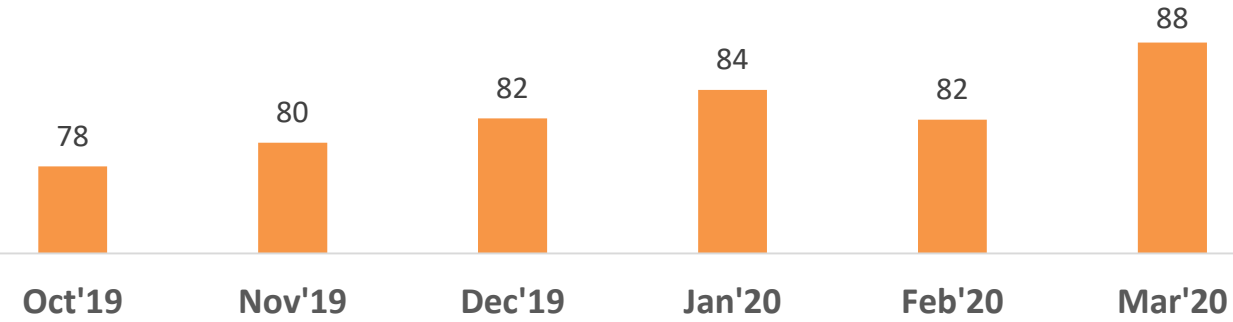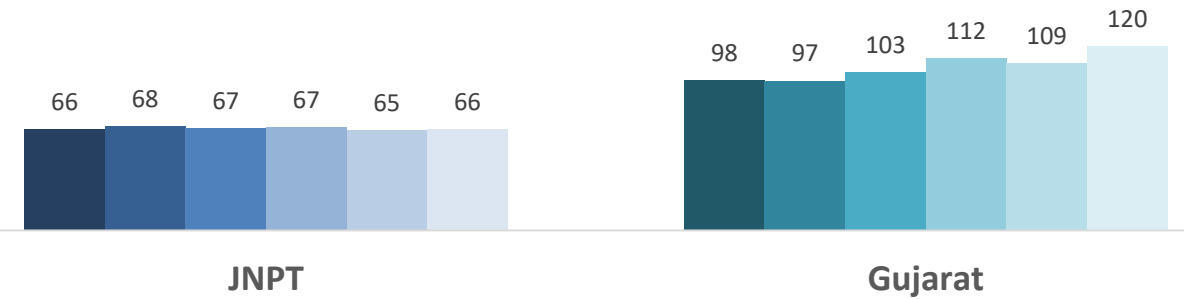
Port Dwell Time Performance – Southern Corridor (Export Cycle)

Export Cycle – Dwell Time Performance – Southern Corridor (in hrs)
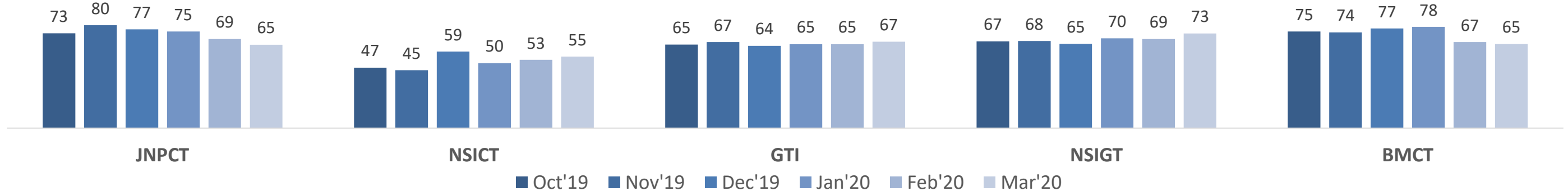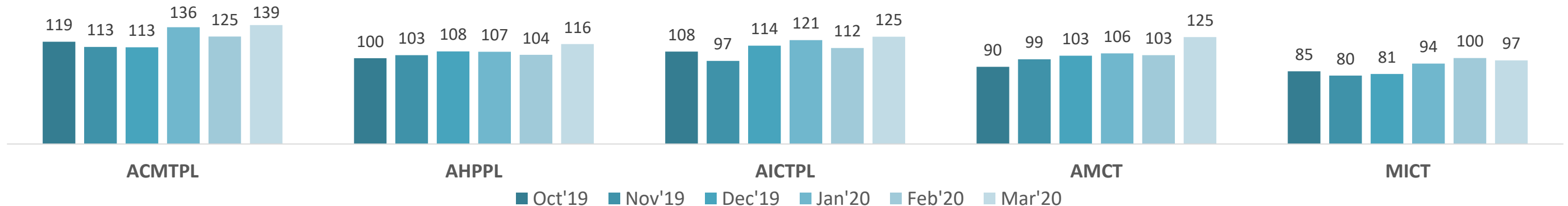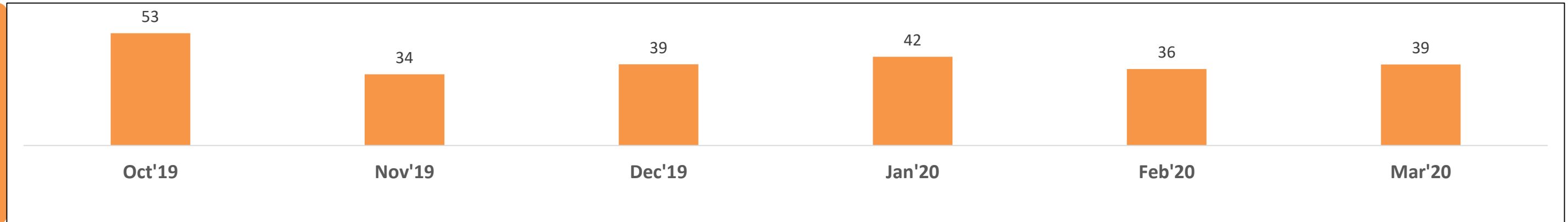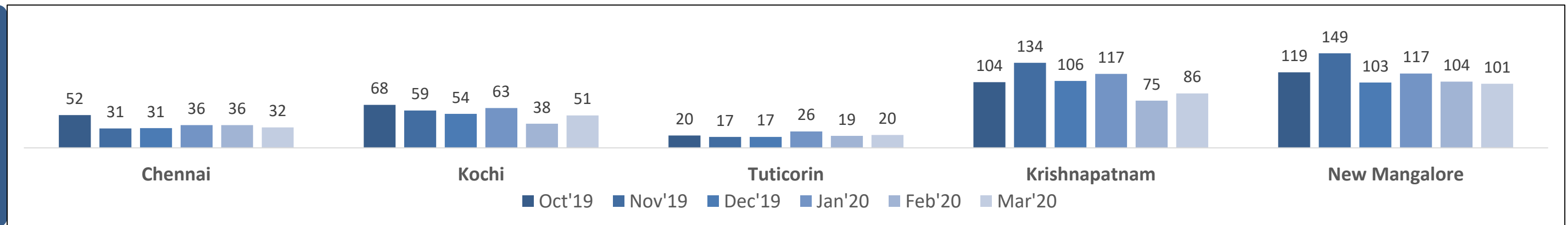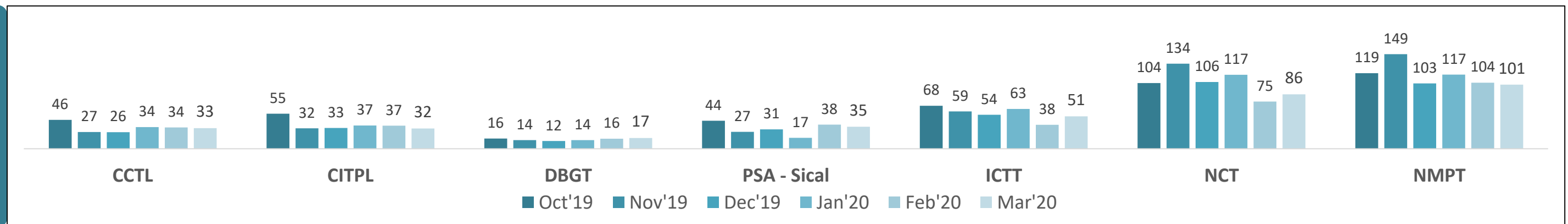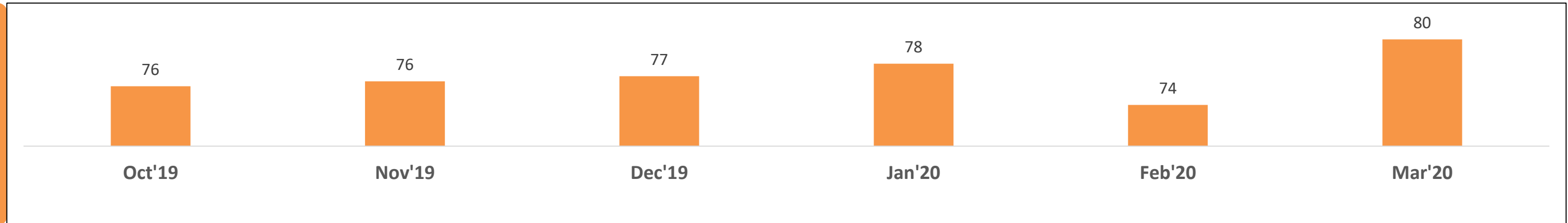
Southern Corridor

Oct'19	Nov'19	Dec'19	Jan'20	Feb'20	Mar'20
76	76	77	78	74	80

Port – Wise

Chennai: 79, 80, 81, 78, 79, 80

Kochi: 80, 65, 68, 68, 69, 80

Tuticorin: 58, 61, 60, 85, 67, 57

Krishnapatnam: 65, 67, 69, 66, 60, 72

New Mangalore: 131, 128, 114, 124, 126, 116

■ Oct'19 ■ Nov'19 ■ Dec'19 ■ Jan'20 ■ Feb'20 ■ Mar'20

Terminal – Wise

CCTL: 72, 81, 84, 82, 84, 95

CITPL: 82, 80, 79, 77, 78, 73

DBGT: 56, 41, 45, 49, 59, 51

PSA - Sical: 66, 79, 83, 98, 78, 70

ICTT: 80, 65, 68, 68, 69, 80

NCT: 65, 67, 69, 66, 60, 72

NMPT: 129, 131, 128, 115, 126, 116

■ Oct'19 ■ Nov'19 ■ Dec'19 ■ Jan'20 ■ Feb'20 ■ Mar'20

Kattuapalli Port Terminal has been removed from the analysis as there was no sufficient volume

Port Dwell Time Performance – Eastern Corridor
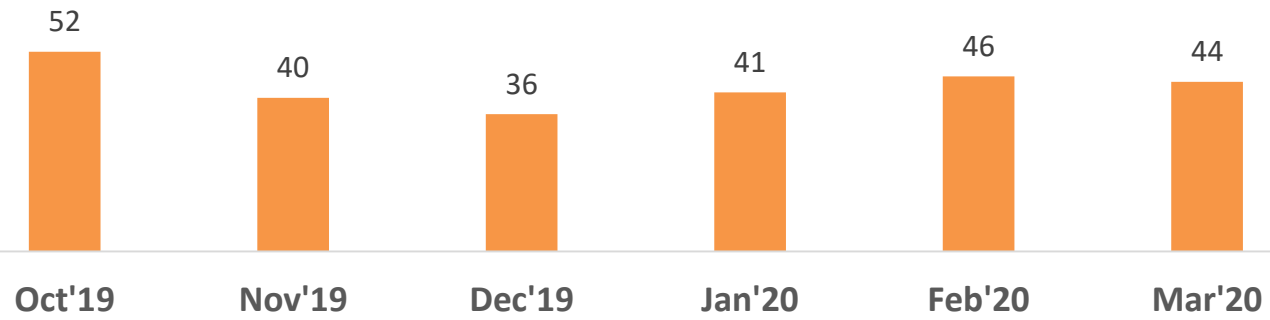
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Import Cycle (in hrs)

Eastern Corridor

Oct'19	Nov'19	Dec'19	Jan'20	Feb'20	Mar'20
52	40	36	41	46	44

Port - Wise

Kolkata: 40, 34, 28, 30, 30, 35
Vishakhapatnam: 55, 39, 52, 45, 70, 43
Haldia: 113, 96, 85, 106, 90, 89

Legend: ■ Oct'19 ■ Nov'19 ■ Dec'19 ■ Jan'20 ■ Feb'20 ■ Mar'20

Export Cycle (in hrs)

Oct'19	Nov'19	Dec'19	Jan'20	Feb'20	Mar'20
88	82	72	78	69	80

Port - Wise

Kolkata: 101, 79, 68, 76, 69, 89
Vishakhapatnam: 75, 82, 68, 80, 64, 67
Haldia: 94, 98, 98, 80, 96, 97

Legend: ■ Oct'19 ■ Nov'19 ■ Dec'19 ■ Jan'20 ■ Feb'20 ■ Mar'20

Critical Incident Summary
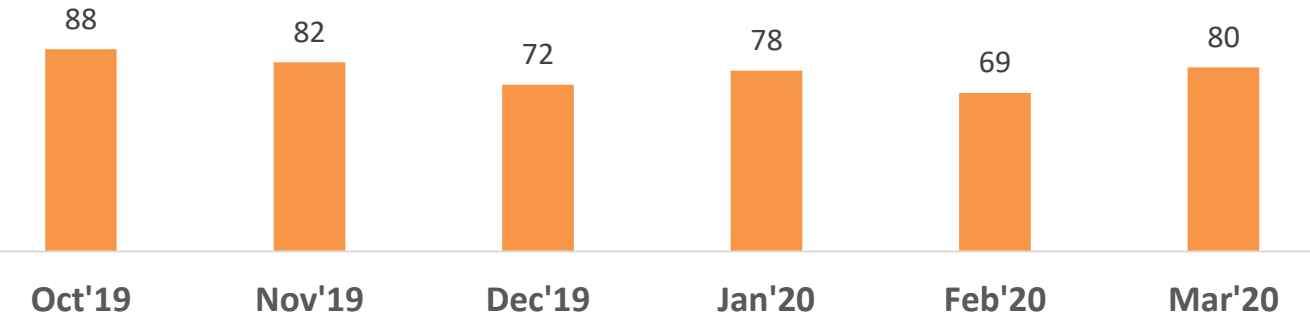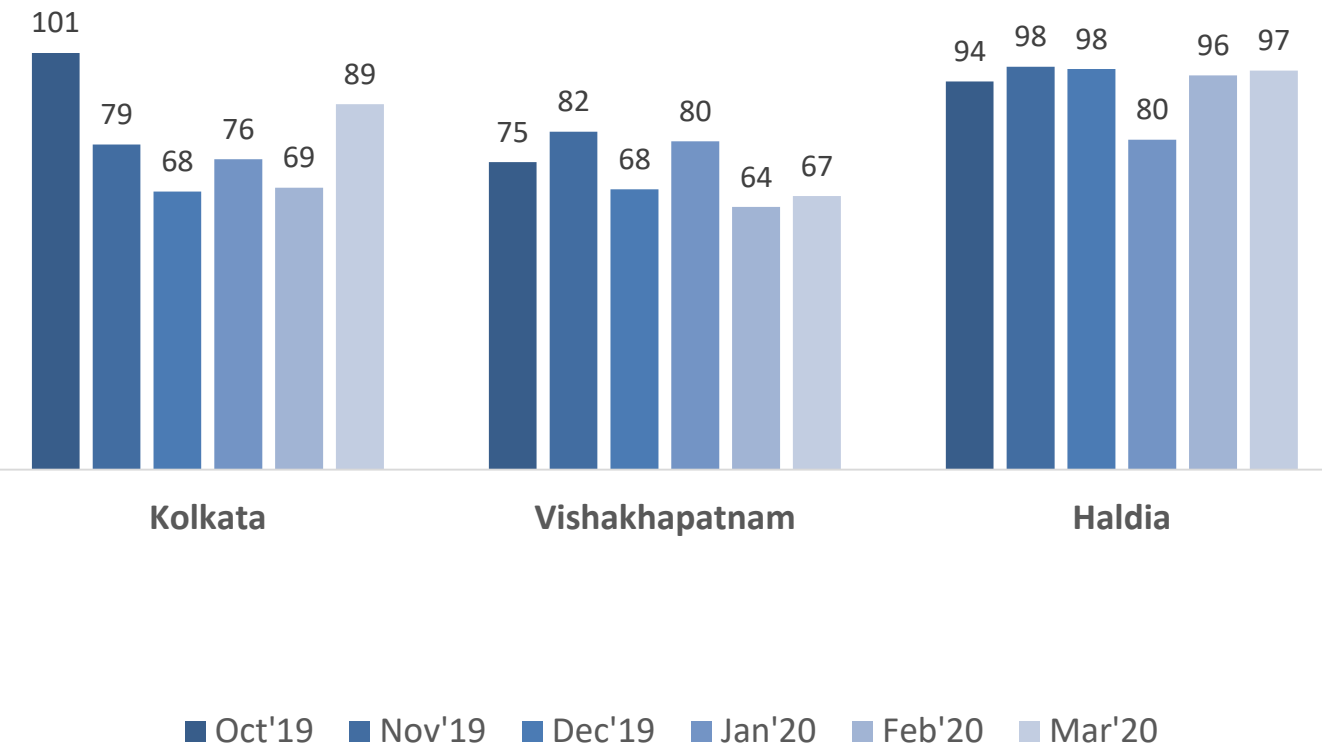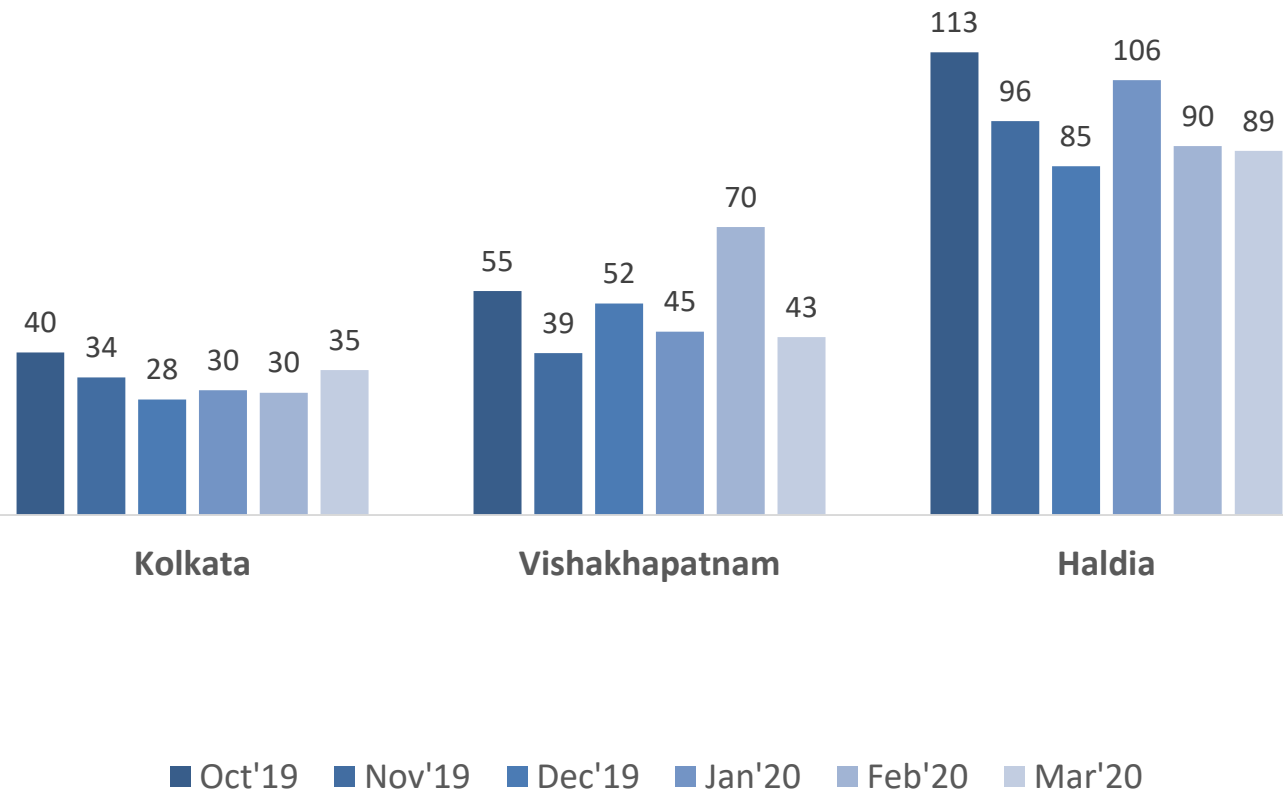
Western Corridor

- The Overall container handling performance in Western Corridor in both Import & Export Cycle has deteriorated by 12% & 8%

Month	Import cycle – Dwell Time	Export cycle – Dwell Time
Mar'20	22.2 hrs	88.3 hrs
Feb'20	19.9 hrs	81.6 hrs

Southern Corridor

- The Overall container handling performance in Southern Corridor in both Import & Export Cycle has deteriorated by 6% & 8%
- The container handling performance at CFS has increased by 10%

Month	Import cycle – Dwell Time	Export cycle – Dwell Time	CFS Dwell Time
Mar'20	38.5 hrs	80.1 hrs	89.4 hrs
Feb'20	36.3 hrs	73.9 hrs	99.5 hrs

Eastern Corridor

- The Overall container handling performance in Eastern Corridor in Import Cycle has increased by 3%
- The Overall container handling performance at Eastern Corridor in Export cycle has deteriorated by 16%
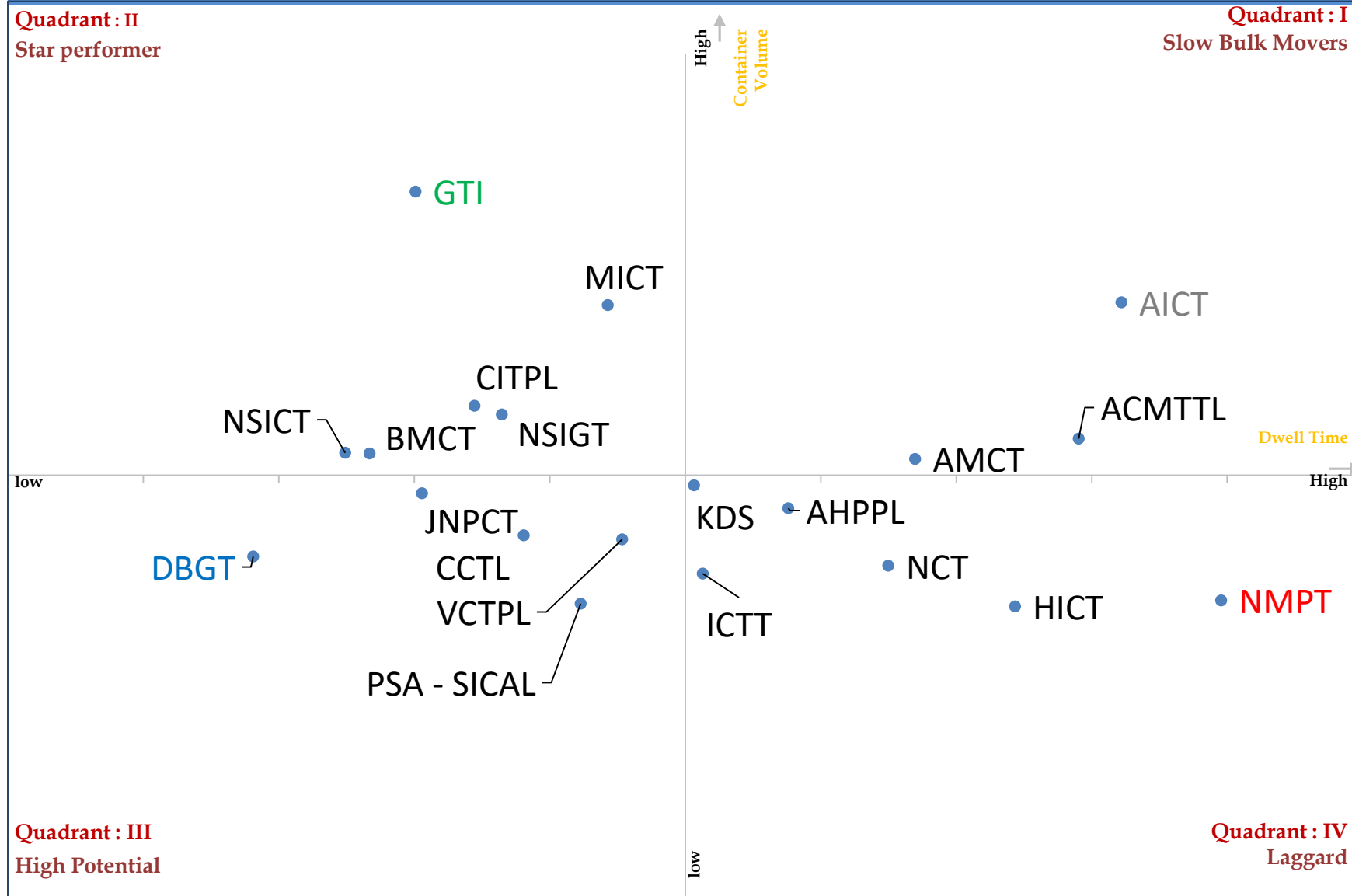
Month	Import Cycle – Dwell Time	Export Cycle – Dwell Time
Mar'20	44.2 hrs	79.9 hrs
Feb'20	45.6 hrs	68.8 hrs

Pan India - Port Performance Benchmarking & Performance Index

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Performance Benchmarking - Port Terminals

The benchmarking showcase the individual terminal's performance w.r.t Pan India

Port Terminal Performance Index – Mar'20

Quadrant : II
Star performer

Quadrant : I
Slow Bulk Movers

High | Container Volume

- GTI
- MICT
- AICT
- CITPL
- NSICT
- BMCT
- NSIGT
- ACMTTL
- AMCT

Dwell Time

low

High

- DBGT
- JNPCT
- CCTL
- VCTPL
- PSA - SICAL
- KDS
- AHPPL
- NCT
- HICT
- NMPT
- ICTT

low

Quadrant : III
High Potential

Quadrant : IV
Laggard

Due to low volume count in export cycle at Kattupalli & Kandla Port Terminal, hence only import volume has been considered in the analysis

---

Performance benchmarking for Port Terminals covered under LDB project for Mar'20

Top Performing Terminal		
Gateway Terminals India		
Feb'20	Mar'20	
33.6 hrs	38.6 hrs	↓

Low Performing Terminal		
New Mangalore Port Trust		
Feb'20	Mar'20	
114.8 hrs	107.4 hrs	↑

Note: The performance benchmarking is based on performance index

The arrows depict increase/decrease in overall performance of the stakeholders in comparison to Feb'20

Performance Index- Summary
In order to assess the relative performance of various entities like Port terminals, CFS(s) and ICD(s), the relative Dwell time as well as the volume of containers handled by them are depicted graphically in the form of an index to portray the performance of a particular organisation on the basis of these two combined factors i.e. Dwell time and Volume

Star Performer: consist of entities which have catered relatively high container volume in lower dwell time

Slow Bulk Movers : consist of entities which have catered higher container volume at higher dwell time

High Potential : consist of entities which have catered relatively lower container volume in lower dwell time

Laggard : consist of entities which have catered relatively lower container volume at higher dwell time

Performance Benchmarking - CFSs

The benchmarking showcase the individual CFS's performance w.r.t Pan India

CFS Terminal Performance Index – Mar'20

Quadrant : II
Star performer

Quadrant : I
Slow Bulk Movers

Sical CFS, Chennai Tiruvallur Tamil Nadu

CWC Hind Terminal CFS, Navi Mumbai

Allcargo Global Logistics CFS, Chennai

Concor CFS, Chennai

Sudharsan Logistics CFS, Chennai

VPL Integral CFS

Century Plyboards CFS, Sonai

Continental Warehousing Corporation Nhava Sheva Ltd.

Quadrant : III
High Potential

Quadrant : IV
Laggard

Container Volume
High
low
Dwell Time
low
High

Performance benchmarking for CFSs covered under LDB project for Mar'20

Top Three Performing CFSs

CFS Name	Feb'20	Mar'20
Concor CFS, Chennai	16.3 hrs	14.4 hrs ⬆
Sical CFS, Chennai Tiruvallur Tamil Nadu	100.8 hrs	92.0 hrs ⬆
CWC Hind Terminal CFS, Navi Mumbai	94.0 hrs	91.9 hrs ⬆

Bottom Three Performing CFSs

CFS Name	Feb'20	Mar'20
Continental Warehousing Corporation Nhava Sheva Ltd.	177.2 hrs	167.2 hrs ⬆
Century Plyboards CFS, Sonai	160.6 hrs	158.9 hrs ⬆
VPL Integral CFS	-	145.7 hrs

Note: The performance benchmarking is based on performance index

The arrows depict increase/decrease in overall performance of the stakeholders in comparison to Feb'20

Performance Index- Summary

In order to assess the relative performance of various entities like Port terminals, CFS(s) and ICD(s), the relative Dwell time as well as the volume of containers handled by them are depicted graphically in the form of an index to portray the performance of a particular organisation on the basis of these two combined factors i.e. Dwell time and Volume

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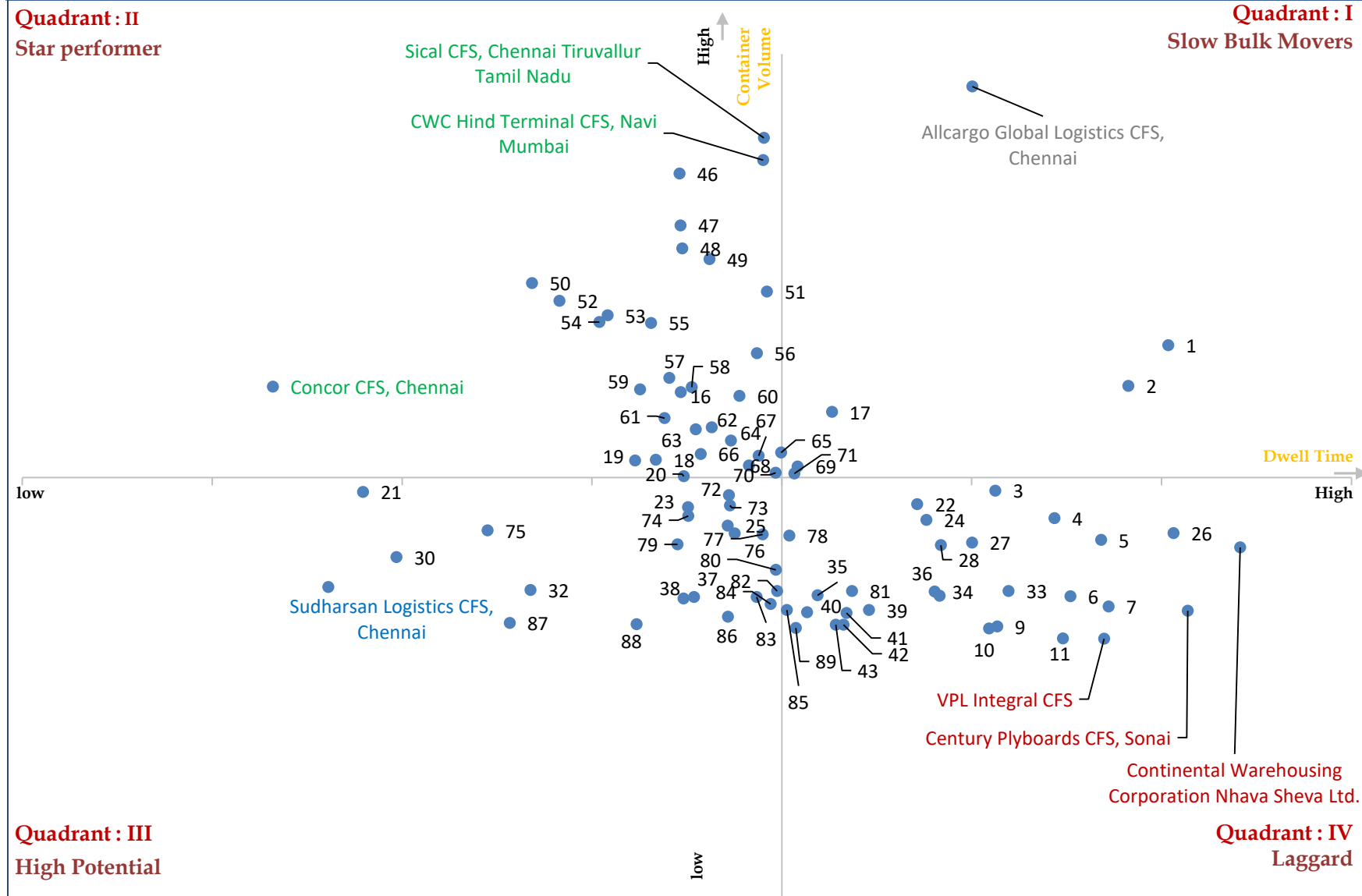
Laggard : consist of entities which have catered relatively lower container volume at higher dwell time

Container Transportation Performance - Western Corridor

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Port Dwell Time

IMPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	19.9	22.2
Truck	18.6	20.8
Train	33.4	36.5

EXPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	81.6	88.3
Truck	80.6	87.0
Train	90.0	96.1

Container Freight Stations(CFS)/Inland Container depots(ICD) – Dwell Time

Inland Container Depot (ICD)

Container Freight Stations (CFS)

The marked entries showcase increase in performance in comparison to Feb'20

The marked entries showcase decrease in performance in comparison to Feb'20

Entity	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS	82.5	82.2
ICD	124.5	134.2

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Performance Benchmarking - Port Terminals

The benchmarking showcase the individual terminal's performance w.r.t Western Region

Port Terminal Performance Index – Mar'20
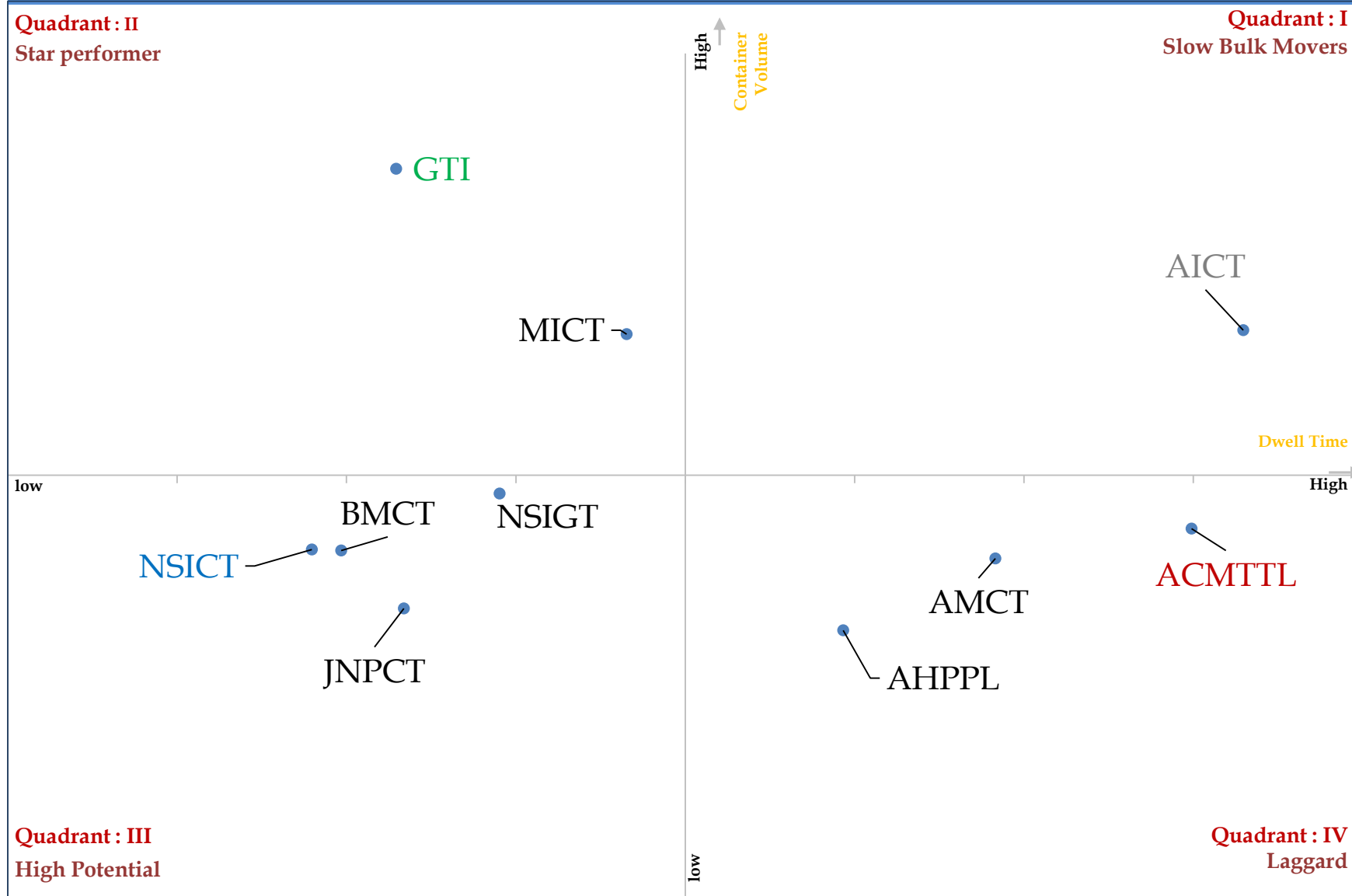
Quadrant : II
Star performer

High | Container Volume

Quadrant : I
Slow Bulk Movers

- GTI
- AICT
- MICT
- BMCT
- NSIGT
- NSICT
- JNPCT
- AMCT
- ACMTTL
- AHPPL

low

Dwell Time

High

Quadrant : III
High Potential

low

Quadrant : IV
Laggard

Performance benchmarking for Port Terminals covered under LDB project for Mar'20

Top Performing Terminal	
Gateway Terminals India	
Feb'20	Mar'20
33.6 hrs	38.6 hrs ⬇

Low Performing Terminal	
Adani CMA Mundra Terminal (ACMTTL)	
Feb'20	Mar'20
84.1 hrs	95.2 hrs ⬇

Note: The performance benchmarking is based on performance index

The arrows depict increase/decrease in overall performance of the stakeholders in comparison to Feb'20

Performance Index- Summary
In order to assess the relative performance of various entities like Port terminals, CFS(s) and ICD(s), the relative Dwell time as well as the volume of containers handled by them are depicted graphically in the form of an index to portray the performance of a particular organisation on the basis of these two combined factors i.e. Dwell time and Volume

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High Potential : consist of entities which have catered relatively lower container volume in lower dwell time

Laggard : consist of entities which have catered relatively lower container volume at higher dwell time

CFS/ICD Performance Benchmarking & Performance Index - Western Corridor

CFS   **Performance Benchmarking**   **ICD**

Top Performing CFS

MICT CFS, Mundra

Feb'20	Mar'20	
67.1 hrs	55.3 hrs	↑

Low Performing CFS

Hind Terminal CFS, Hazira

Feb'20	Mar'20	
128.0 hrs	105.9 hrs	↑

Note: The performance benchmarking is based on performance index
The arrows depict increase/decrease in overall performance of the stakeholders as compared to Feb'20

Top Performing ICD

Adani Logistics Park ICD, Gurgaon

Feb'20	Mar'20	
136.0 hrs	132.1 hrs	↑

Low Performing ICD

ACTL ICD, Faridabad

Feb'20	Mar'20	
106.4 hrs	144.3 hrs	↓

Performance Index: Western Corridor CFS

Quadrant : II Star performer
Quadrant : I Slow Bulk Movers
Quadrant : III High Potential
Quadrant : IV Laggard

Adani CFS, Hazira
MICT CFS, Mundra
Hind Terminal CFS, Hazira
Dronagiri Rail Terminal CFS, Navi Mumbai

Kindly refer to Annexure section for the names of CFS

Performance Index: ICD

Quadrant : II Star performer
Quadrant : I Slow Bulk Movers
Quadrant : III High Potential
Quadrant : IV Laggard

Adani Logistics Park ICD, Gurgaon
Hind Terminals Logistics Park ICD, Palwal
Albatross Inland Ports ICD, Dadri
Allcargo Logistics Park ICD, Dadri
CMA CGM Logistics Park, Dadri
APM Terminals ICD, Dadri
Gateway Rail Freight ICD, Gurgaon
GatewayRail Freight ICD, Pyala
ACTL ICD, Faridabad

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Container Transportation Performance - Southern Corridor

Port Dwell Time

IMPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	36.3	38.5
Truck	36.9	39.1
Rail	-	13.0

EXPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	73.9	80.1
Truck	73.7	80.3
Train	78.9	76.3

Container Freight Stations(CFS)– Dwell Time

Container Freight Stations

Entity	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS	99.5	89.4

The marked entries showcase increase in performance in comparison to Feb'20

The marked entries showcase decrease in performance in comparison to Feb'20

Port Performance Benchmarking & Performance Index - Southern Corridor

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Performance Benchmarking - Port Terminals

The benchmarking showcase the individual terminal's performance w.r.t Southern Region

Southern Corridor Port Terminal Performance Index – Mar'20
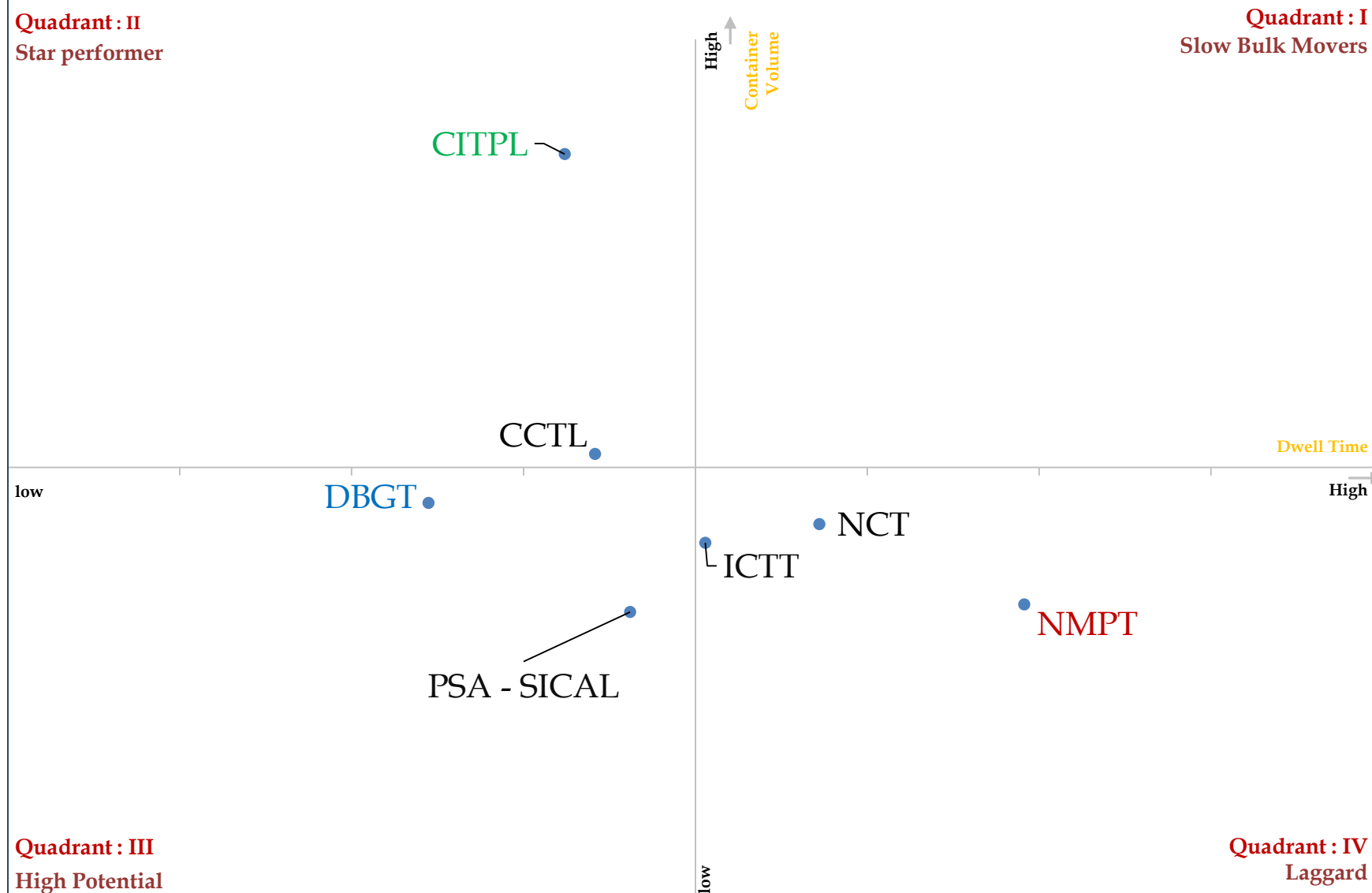
Quadrant : II
Star performer

High ↑ Container Volume

Quadrant : I
Slow Bulk Movers

CITPL ●

CCTL ●

Dwell Time

low   High

DBGT ●

● NCT
├ ICTT

● NMPT

PSA - SICAL

Quadrant : III
High Potential

low

Quadrant : IV
Laggard

Performance benchmarking for Port Terminals covered under LDB project for Mar'20

Top Performing Terminal	
Chennai International Terminals Pvt Ltd (CITPL)	
Feb'20	Mar'20
48.4 hrs	43.6 hrs ⬆

Low Performing Terminal	
New Mangalore Port Trust Terminal	
Feb'20	Mar'20
114.8 hrs	107.4 hrs ⬆

Note: The performance benchmarking is based on performance index

⬆⬇ The arrows depict increase/decrease in overall performance of the stakeholders in comparison to Feb'20

Performance Index- Summary
In order to assess the relative performance of various entities like Port terminals, CFS(s) and ICD(s), the relative Dwell time as well as the volume of containers handled by them are depicted graphically in the form of an index to portray the performance of a particular organisation on the basis of these two combined factors i.e. Dwell time and Volume

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High Potential : consist of entities which have catered relatively lower container volume in lower dwell time

Laggard : consist of entities which have catered relatively lower container volume at higher dwell time

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Performance Benchmarking - CFS

Performance Index: Southern Corridor CFS

Quadrant : II
Star performer

Quadrant : I
Slow Bulk Movers

Allcargo Global Logistics CFS, Chennai

Sical CFS, Chennai Tiruvallur Tamil Nadu

Dwell Time

Sudharsan Logistics CFS, Chennai

Continental Warehousing Corporation Nhava Sheva Ltd.

Quadrant : III
High Potential

Quadrant : IV
Laggard

Kindly refer to Annexure section for the names of CFS

Performance benchmarking for CFS covered under LDB project in Southern Corridor for Mar'20

Top Performing Terminal	
Sical CFS, Chennai Tiruvallur Tamil Nadu	
Feb'20	Mar'20
100.8 hrs	92.0 hrs ↑

Low Performing Terminal	
Continental Warehousing Corporation Nhava Sheva Ltd.	
Feb'20	Mar'20
177.2 hrs	167.2 hrs ↑

Note: The performance benchmarking is based on performance index

The arrows depict increase/decrease in overall performance of the stakeholders in comparison to Feb'20

Performance Index- Summary
In order to assess the relative performance of various entities like Port terminals, CFS(s) and ICD(s), the relative Dwell time as well as the volume of containers handled by them are depicted graphically in the form of an index to portray the performance of a particular organisation on the basis of these two combined factors i.e. Dwell time and Volume

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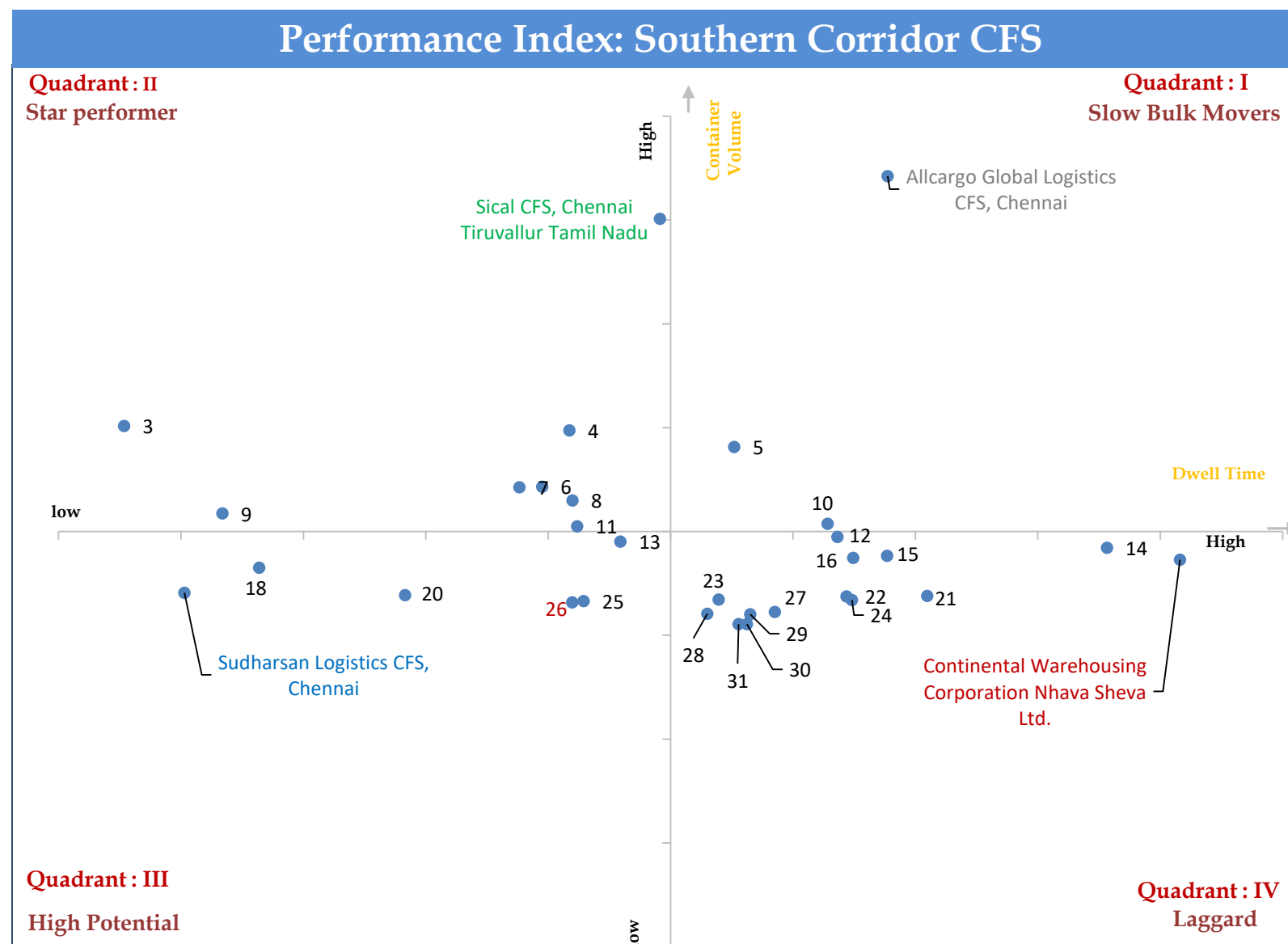
Slow Bulk Movers : consist of entities which have catered higher container volume at higher dwell time

High Potential : consist of entities which have catered relatively lower container volume in lower dwell time

Laggard : consist of entities which have catered relatively lower container volume at higher dwell time

Container Transportation Performance - Eastern Corridor

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Port Dwell Time

IMPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	45.6	44.2
Truck	42.5	41.3
Train	182.1	137.9

EXPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	68.8	79.9
Truck	66.1	79.1
Train	86.8	84.4

Container Freight Stations(CFS)– Dwell Time

Container Freight Stations

Entity	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS	150.9	141.6

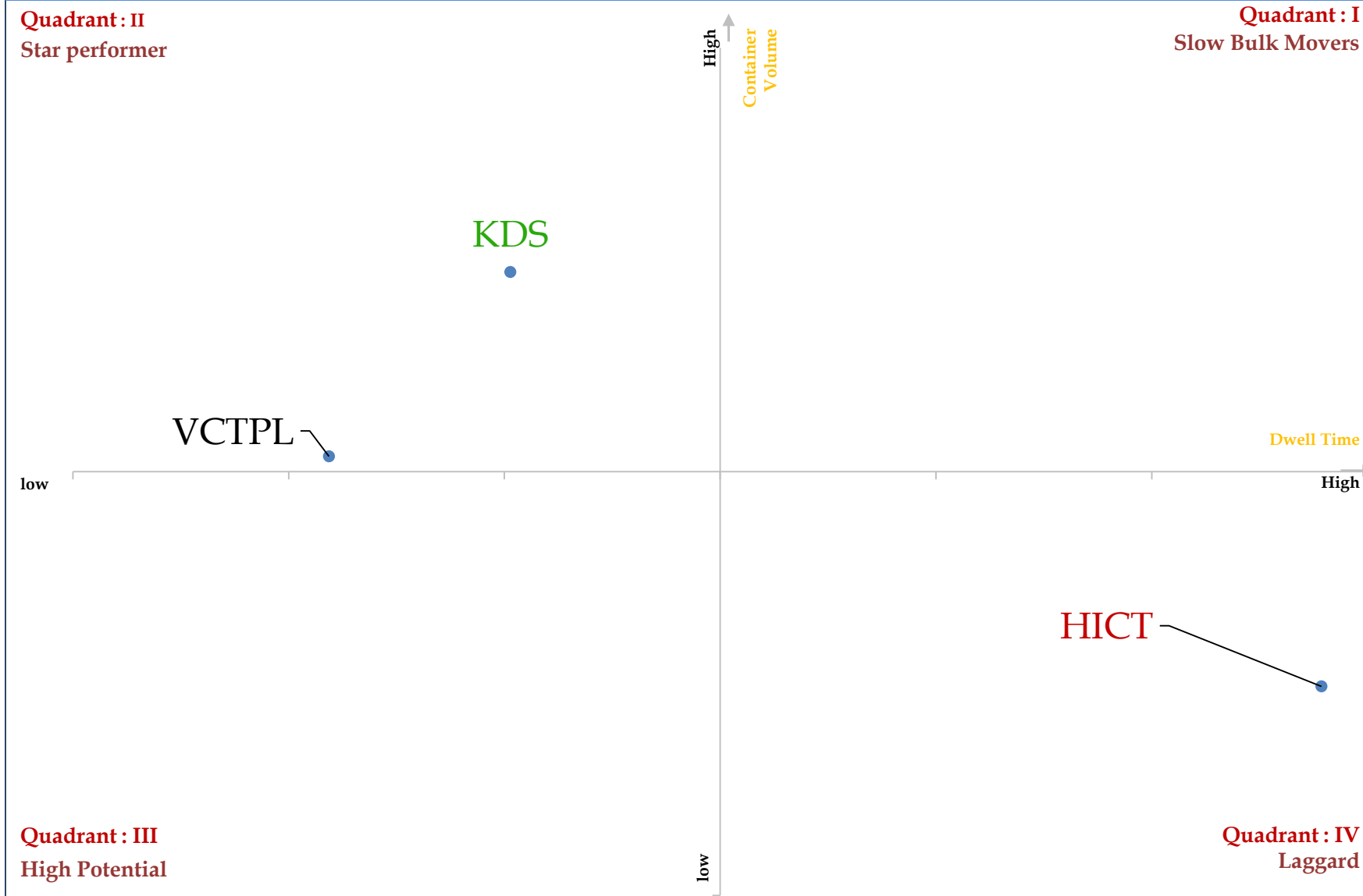The marked entries showcase increase in performance in comparison to Feb'20

The marked entries showcase decrease in performance in comparison to Feb'20

Performance Benchmarking - Port Terminals

The benchmarking showcase the individual terminal's performance w.r.t Eastern Region

Port Terminal Performance Index – Mar'20

Quadrant : II
Star performer

High
Container Volume

Quadrant : I
Slow Bulk Movers

KDS

VCTPL

Dwell Time

low

High

Quadrant : III
High Potential

low

HICT

Quadrant : IV
Laggard

Performance benchmarking for Port Terminals covered under LDB project for Mar'20

Top Performing Terminal	
Kolkata Dock System (KDS)	
Feb'20	Mar'20
50.0 hrs	62.3 hrs ↓

Low Performing Terminal	
Haldia International Container Terminal (HICT)	
Feb'20	Mar'20
93.9 hrs	89.8 hrs ↑

Note: The performance benchmarking is based on performance index

⬆⬇ The arrows depict increase/decrease in overall performance of the stakeholders in comparison to Feb'20

Performance Index- Summary
In order to assess the relative performance of various entities like Port terminals, CFS(s) and ICD(s), the relative Dwell time as well as the volume of containers handled by them are depicted graphically in the form of an index to portray the performance of a particular organisation on the basis of these two combined factors i.e. Dwell time and Volume

Star Performer: consist of entities which have catered relatively high container volume in lower dwell time

Slow Bulk Movers : consist of entities which have catered higher container volume at higher dwell time

High Potential : consist of entities which have catered relatively lower container volume in lower dwell time

Laggard : consist of entities which have catered relatively lower container volume at higher dwell time

CFS Performance Benchmarking & Performance Index - Eastern Corridor

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Logistics Redefined

Performance Benchmarking - CFS

Performance Index: Eastern Corridor CFS

Quadrant : II
Star performer

Quadrant : I
Slow Bulk Movers

High — Container Volume

• Phonex CFS

• 2

Gateway East India CFS

• 4

Dwell Time

• 5

low   High

Quadrant : III
High Potential

Quadrant : IV
Laggard

• 6

• 7

• 9

VCT CFS

• 11

Century Plyboards CFS, Sonai

low

Performance benchmarking for CFS covered under LDB project in Eastern Corridor for Mar'20

Top Performing Terminal	
Gateway East India CFS	
Feb'20	Mar'20
142.0 hrs	128.5 hrs ⬆

Low Performing Terminal	
Century Plyboards CFS, Sonai	
Feb'20	Mar'20
160.6 hrs	158.9 hrs ⬆

Note: The performance benchmarking is based on performance index

⬆⬇ The arrows depict increase/decrease in overall performance of the stakeholders in comparison to Feb'20

Performance Index- Summary
In order to assess the relative performance of various entities like Port terminals, CFS(s) and ICD(s), the relative Dwell time as well as the volume of containers handled by them are depicted graphically in the form of an index to portray the performance of a particular organisation on the basis of these two combined factors i.e. Dwell time and Volume

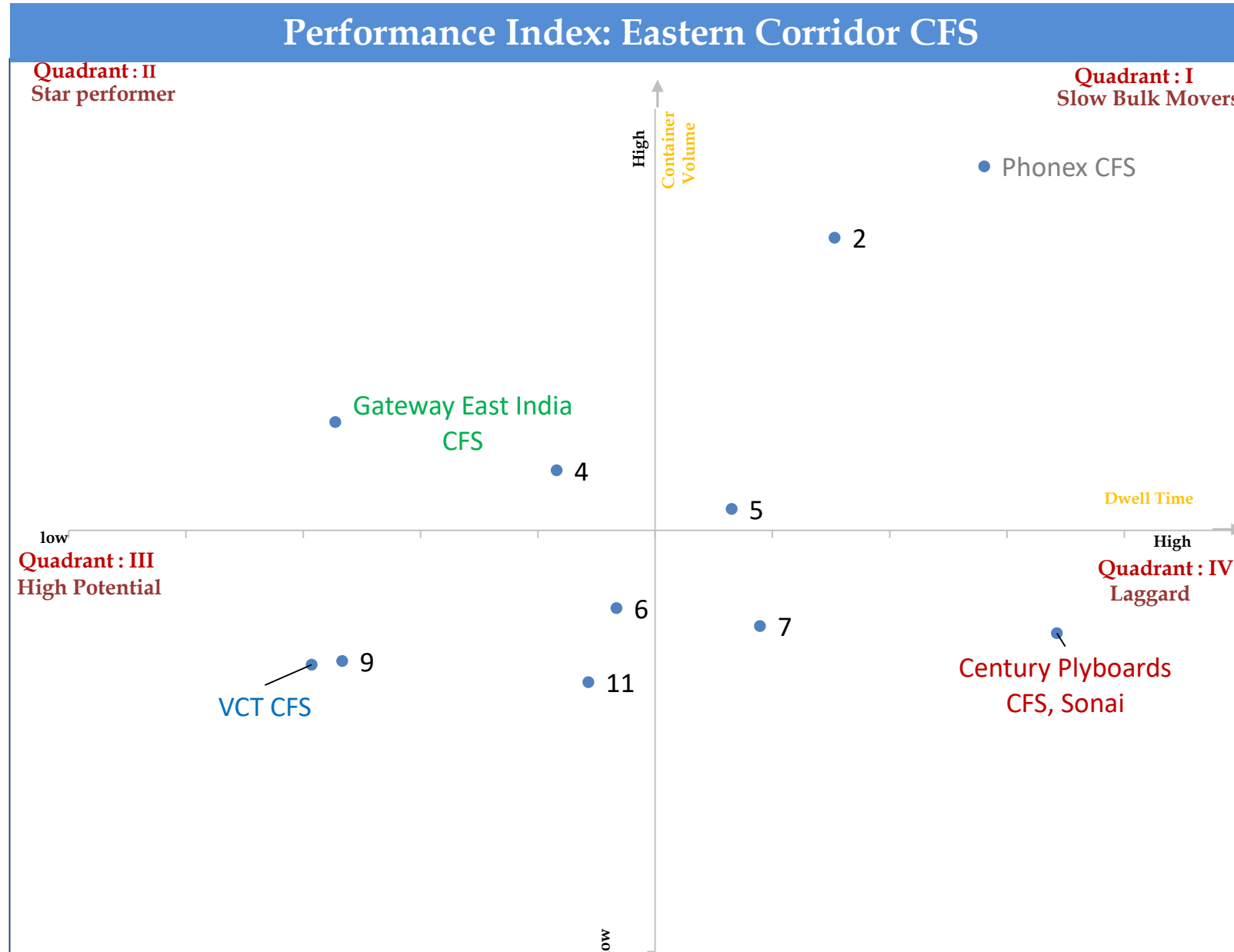**Star Performer:** consist of entities which have catered relatively high container volume in lower dwell time

Slow Bulk Movers : consist of entities which have catered higher container volume at higher dwell time
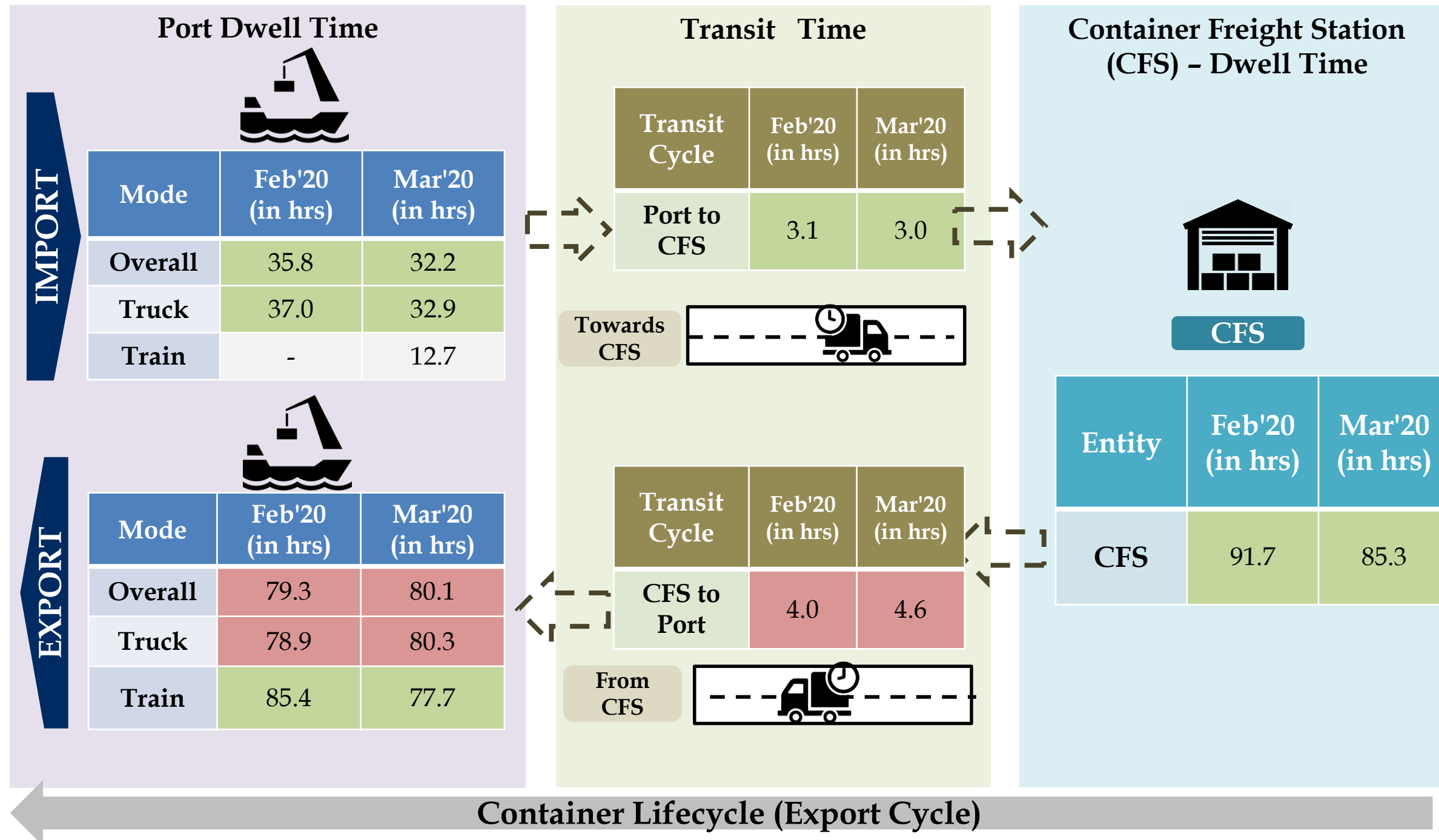
High Potential : consist of entities which have catered relatively lower container volume in lower dwell time

Laggard : consist of entities which have catered relatively lower container volume at higher dwell time

Annexure

Individual Terminal Performance In Southern Corridor

Chennai Port Terminals: Container Transportation

Container Lifecycle (Import Cycle)

Port Dwell Time

IMPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	35.8	32.2
Truck	37.0	32.9
Train	-	12.7

EXPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	79.3	80.1
Truck	78.9	80.3
Train	85.4	77.7

Transit Time

Transit Cycle	Feb'20 (in hrs)	Mar'20 (in hrs)
Port to CFS	3.1	3.0

Towards CFS

Transit Cycle	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS to Port	4.0	4.6

From CFS

Container Freight Station (CFS) – Dwell Time

CFS

Entity	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS	91.7	85.3

The marked entries showcase the increase in performance as compared to Feb'20

The marked entries showcase the decrease in performance as compared to Feb'20

Container Lifecycle (Export Cycle)

Kochi Port Terminal: Container Transportation

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Container Lifecycle (Import Cycle) →

IMPORT

Port Dwell Time

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	38.0	51.2

Transit Time

Transit Cycle	Feb'20 (in hrs)	Mar'20 (in hrs)
Port to CFS	0.4	0.3

Towards CFS
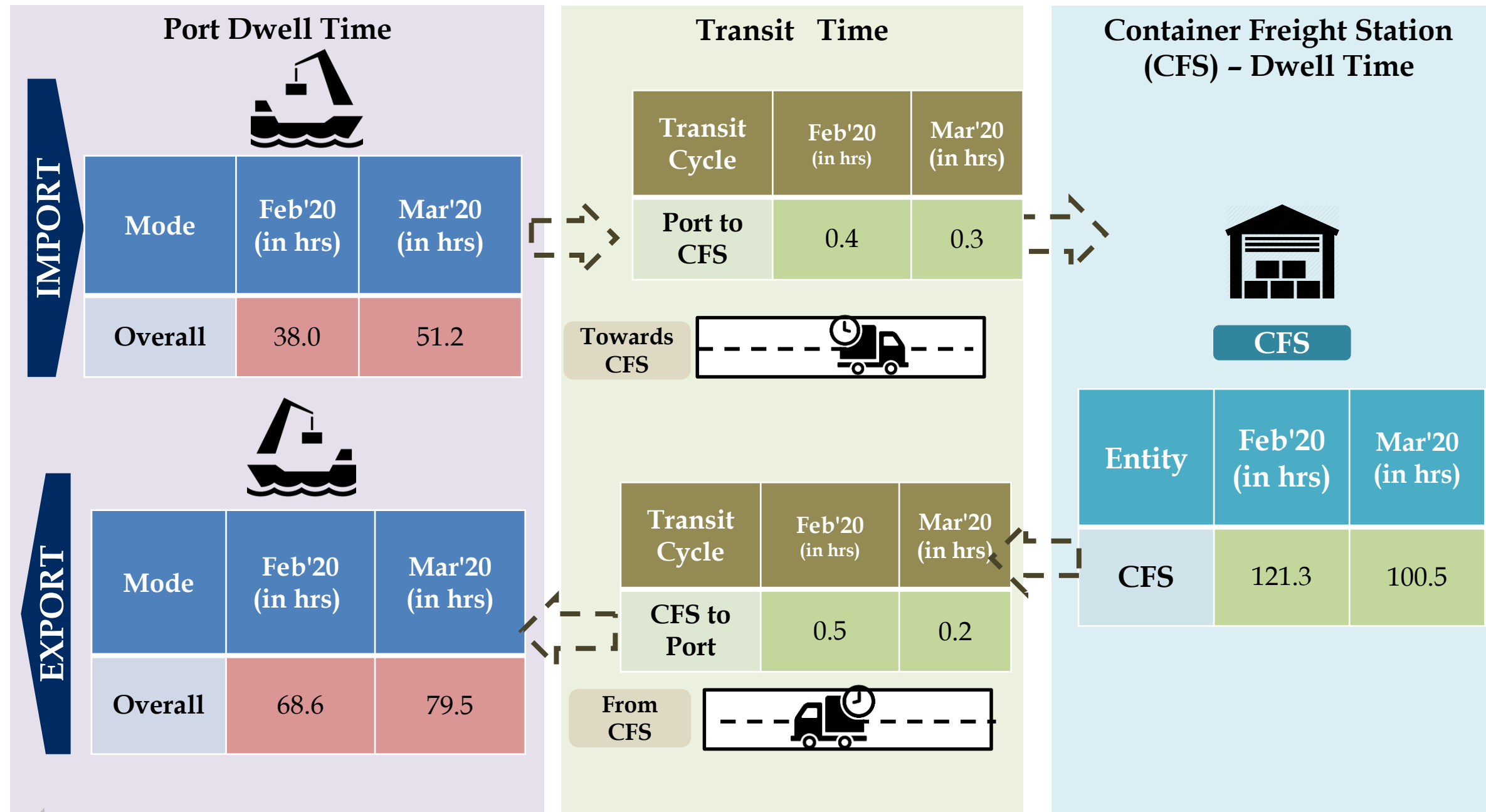
Container Freight Station (CFS) – Dwell Time

The marked entries showcase the increase in performance as compared to Feb'20

The marked entries showcase the decrease in performance as compared to Feb'20

CFS

Entity	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS	121.3	100.5

EXPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	68.6	79.5

Transit Cycle	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS to Port	0.5	0.2

From CFS

← Container Lifecycle (Export Cycle)

Tuticorin Port Terminal: Port Dwell Time Performance

Container Lifecycle

Port Dwell Time

IMPORT

Terminals	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	18.9	20.3
DBGT Port terminal	15.9	17.1
PSA SICAL	38.1	34.8

EXPORT

Terminals	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	67.0	56.7
DBGT Port terminals	58.5	50.5
PSA SICAL	77.5	70.3

Container Freight Station (CFS) – Dwell Time

CFS

Entity	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS	147.9	97.8

The marked entries showcase the increase in performance as compared to Feb'20

The marked entries showcase the decrease in performance as compared to Feb'20

Krishnapatnam Port Terminal: Container Transportation

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Container Lifecycle (Import Cycle)

IMPORT

Port Dwell Time*

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	74.5	86.0

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	59.5	71.6

EXPORT

Container Freight Station (CFS) – Dwell Time

CFS

Entity	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS	96.3	103.9

The marked entries showcase the increase in performance as compared to Feb'20

The marked entries showcase the decrease in performance as compared to Feb'20
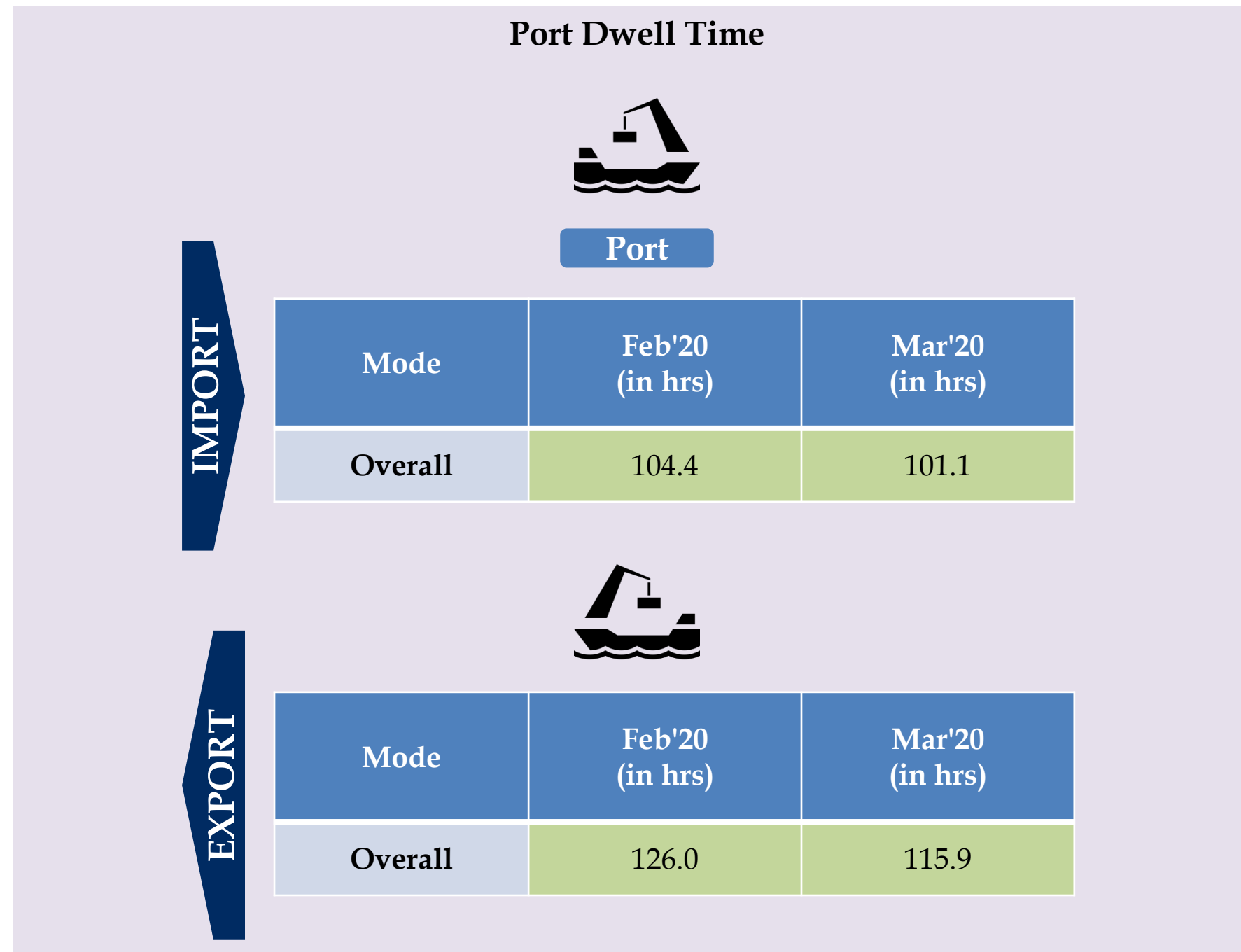
Cargo Dwell Time

Port

Port Cargo Dwell time	Feb'20 (in hrs)	Mar'20 (in hrs)
Import	49.3	83.8
Export	50.4	62.1

Cargo Clearance time is calculated on the basis of Container In Time and Cargo out time for Import Cycle whereas for Export Cycle it is been calculated on the basis of Cargo In time and Container Out time
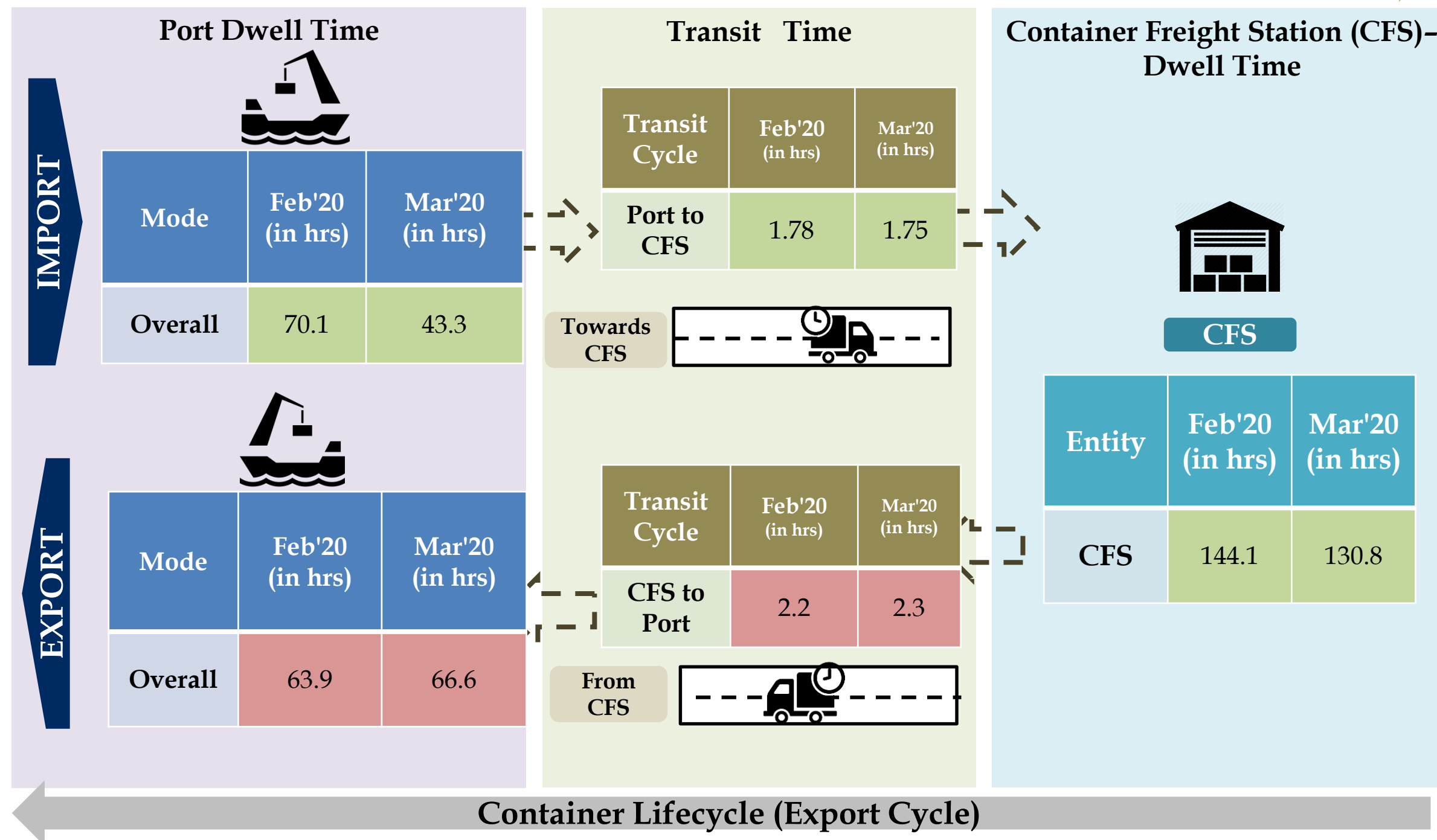
Container Lifecycle (Export Cycle)

★ Port dwell time reflects the time container has spent in the vicinity which is calculated on the basis of Port out time and Port in Time of container
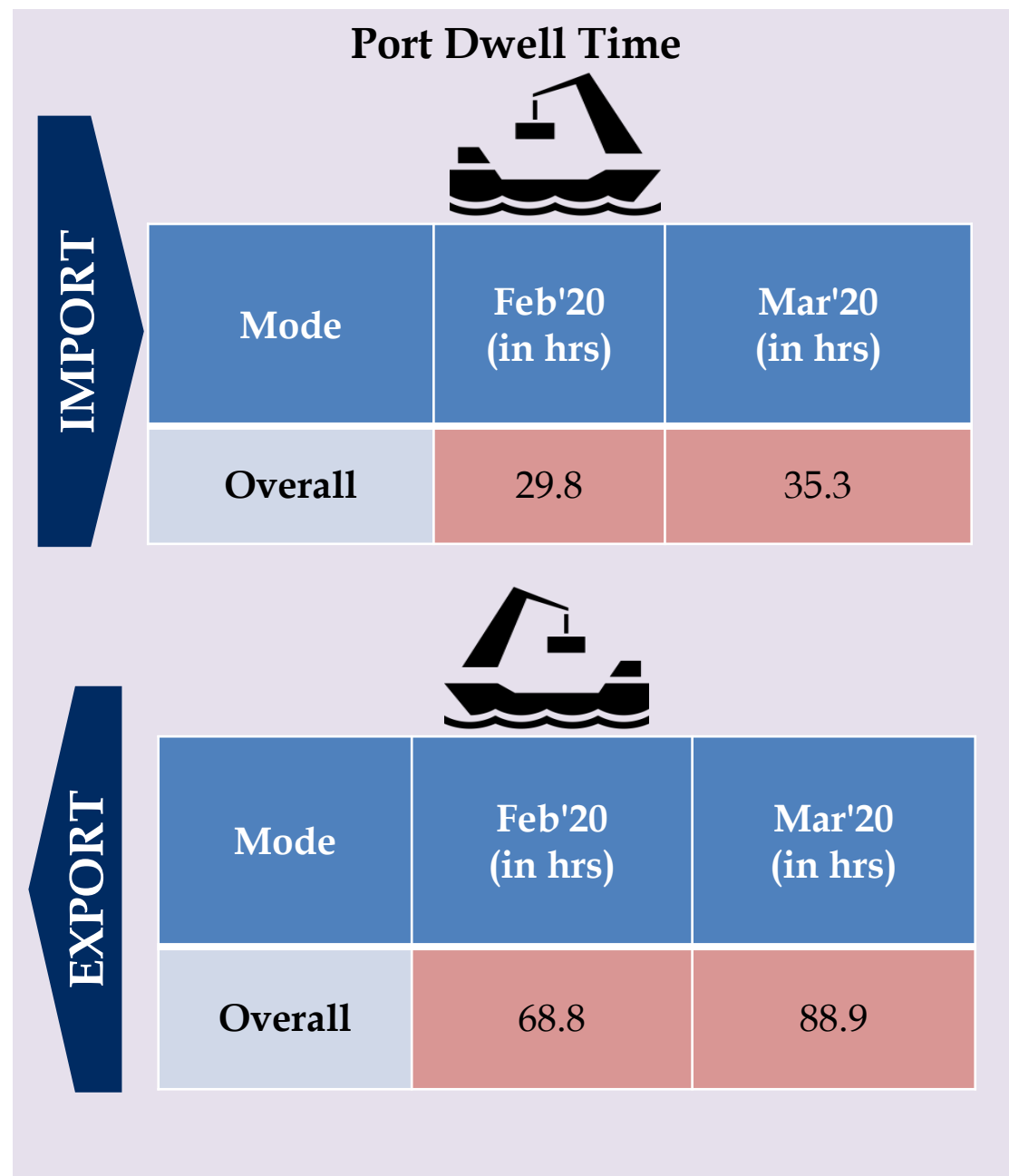
New Mangalore Port Terminal: Container Transportation

Port Dwell Time

Port

IMPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	104.4	101.1

EXPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	126.0	115.9

Individual Terminal Performance In Eastern Corridor

Vishakhapatnam Port Terminal: Container Transportation

Container Lifecycle (Import Cycle) →

IMPORT

Port Dwell Time

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	70.1	43.3

Transit Time

Transit Cycle	Feb'20 (in hrs)	Mar'20 (in hrs)
Port to CFS	1.78	1.75

Towards CFS

Container Freight Station (CFS)– Dwell Time

CFS

Entity	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS	144.1	130.8

EXPORT

Port Dwell Time

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	63.9	66.6

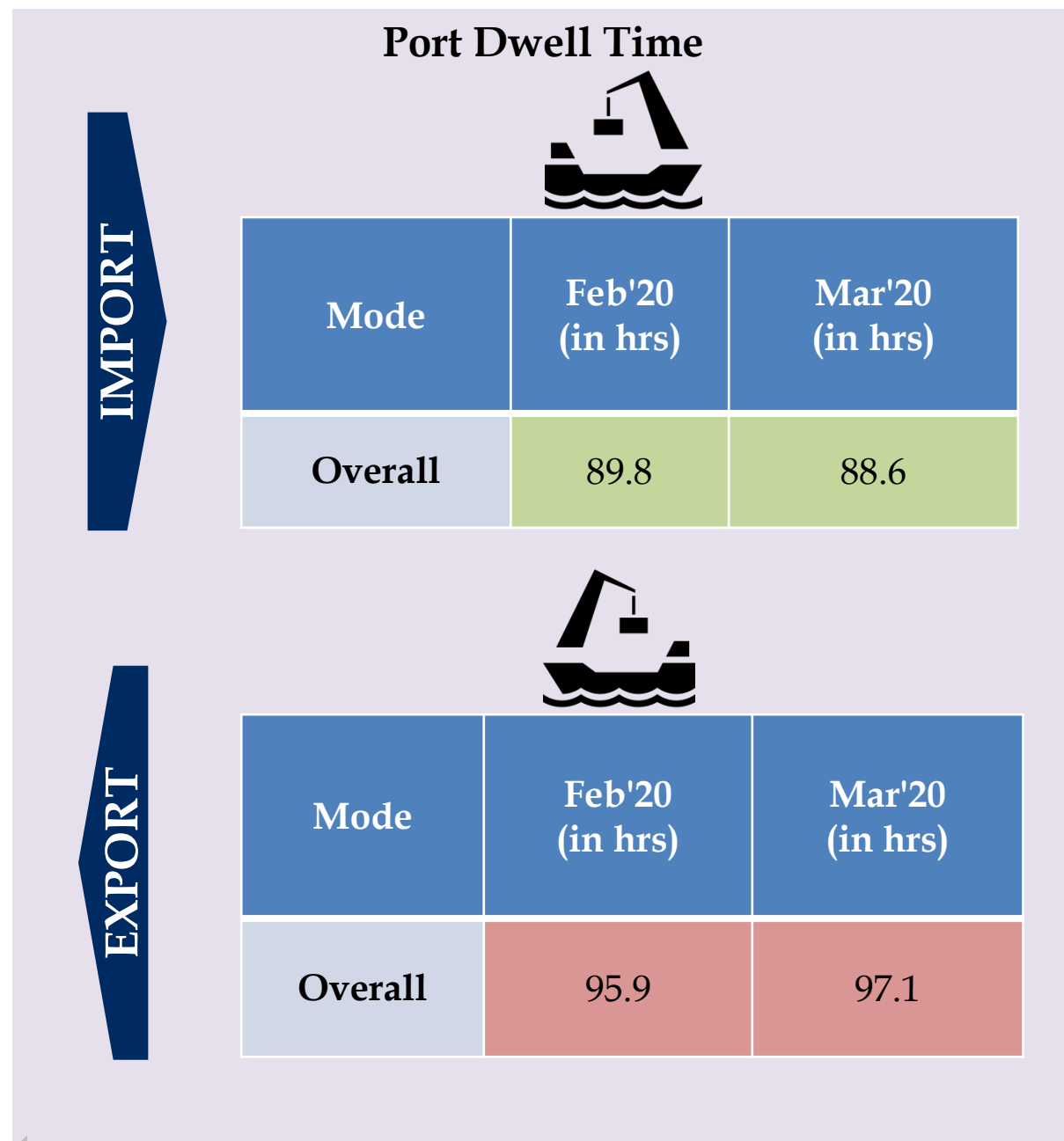| Transit Cycle	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS to Port	2.2	2.3

From CFS

The marked entries showcase the increase in performance as compared to Feb'20

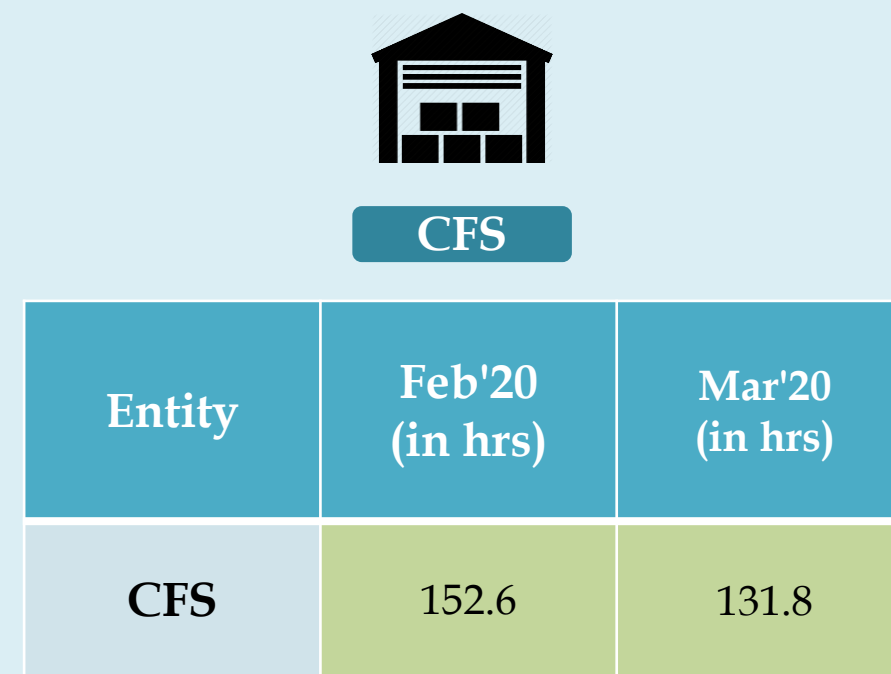The marked entries showcase the decrease in performance as compared to Feb'20

← **Container Lifecycle (Export Cycle)**

Kolkata Port Terminal: Container Transportation

Container Lifecycle (Import Cycle) →

Port Dwell Time

IMPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	29.8	35.3

EXPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	68.8	88.9

Container Freight Station (CFS)– Dwell Time

CFS

Entity	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS	157.9	148.3

The marked entries showcase the increase in performance as compared to Feb'20

The marked entries showcase the decrease in performance as compared to Feb'20

Note: Port Dwell Time at Kolkata Port Terminals is been calculated on the basis of all the containers including Nepal Bound containers

← **Container Lifecycle (Export Cycle)**

Individual Terminal Performance In Western Corridor

Container Transportation- JNPT Port Terminals

Container Lifecycle (Import Cycle) →

Port Dwell Time

IMPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	18.4	19.7
Truck	17.1	18.3
Train	29.8	31.7

EXPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	65.4	66.2
Truck	66.2	67.1
Train	52.1	57.2

Transit Time

Towards ICD — Station

Transit Cycle	Feb'20 (in hrs)	Mar'20 (in hrs)
Port to ICD	74.2	78.7
Port to CFS	2.4	2.3

Towards CFS

From ICD — Station

Transit Cycle	Feb'20 (in hrs)	Mar'20 (in hrs)
ICD to Port	57.9	59.9
CFS to Port	3.9	3.7

From CFS

Container Freight Station (CFS) / Inland Container Depot (ICD) – Dwell Time

ICD   CFS

Entity	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS	82.1	80.3
ICD	124.5	134.2

Volume distribution at port terminal – Truck/Rail

	Truck	Rail
Import	83%	17%
Export	82%	18%

The marked entries showcase the increase in performance as compared to Feb'20

The marked entries showcase the decrease in performance as compared to Feb'20

← **Container Lifecycle (Export Cycle)**

Container Transportation- JNPT Port Terminals

%IMPORT CYCLE DWELL TIME (Mar'20 – in hrs)			Compared to Feb'20	
PORT DWELL TIME	Overall Dwell Time of Truck and Train Bound Containers	19.7	7%	↓
	Port Dwell Time for Truck Bound Containers	18.3	7%	↓
	Port Dwell time for Train Bound Containers	31.7	6%	↓
	Port Dwell time Direct Port Delivery (DPD) containers	31.3	6%	↓
	Port Dwell time Containers bound for CFS	14.97	0.3%	↑
	Port Dwell for Empty Containers	27.4	5%	↑
	Port Dwell for Laden Containers	18.2	1%	↑
TRANSIT TIME	Port to ICD	78.7	6%	↓
	Port to CFS	2.3	4%	↑

EXPORT CYCLE DWELL TIME (Mar'20– in hrs)			Compared to Feb'20	
PORT DWELL TIME	Overall Dwell Time of Truck and Train Bound Containers	66.2	1%	↓
	Port Dwell Time for Truck Bound Containers	67.1	1%	↓
	Port Dwell time for Train Bound Containers	57.2	10%	↓
	Port Dwell time Direct Port Entry (DPE) containers	72.1	3%	↓
	Port Dwell time Containers bound from CFS	64.9	6%	↓
	Port Dwell for Empty Containers	64.4	5%	↑
	Port Dwell for Laden Containers	67.1	3%	↓
TRANSIT TIME	ICD to Port	59.9	3%	↓
	CFS to Port	3.7	5%	↑

↑↓ The arrows depict increase/ decrease in performance of the stakeholders in comparison to Feb'20

JNPT Region: Parking Plaza Dwell Time Analysis

The below table depicts the Parking Plaza & Parking Plaza to Port Transit Performance at JNPT Port Terminals and their volume bifurcation in export cycle
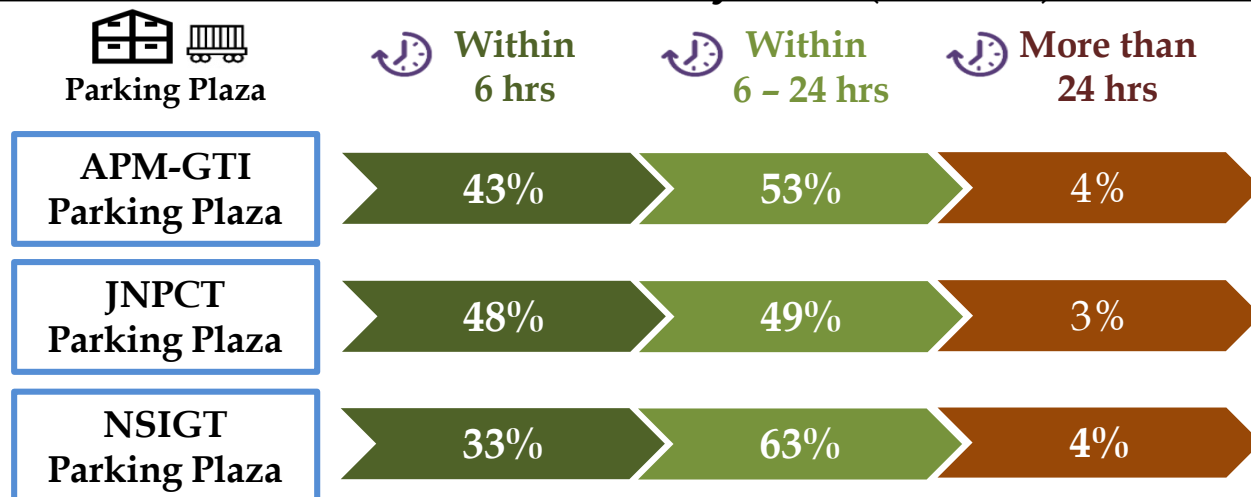
Parking Plaza Gate In – Gate Out

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall Parking Plaza	7.4	7.42

Parking Plaza	Feb'20 (in hrs)	Mar'20 (in hrs)
APM-GTI Parking Plaza	6.8	6.9
JNPCT Parking Plaza	6.23	6.21
NSIGT Parking Plaza	8.3	8.4

Container Handled: Day wise (Mar'20)

Parking Plaza	Within 6 hrs	Within 6 – 24 hrs	More than 24 hrs
APM-GTI Parking Plaza	43%	53%	4%
JNPCT Parking Plaza	48%	49%	3%
NSIGT Parking Plaza	33%	63%	4%

Parking Plaza Gate Out – Terminal In

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall Parking Plaza to JNPT Port	1.9	2.3

Port	Feb'20 (in hrs)	Mar'20 (in hrs)
JNPCT	2.1	1.9
NSICT	1.6	2.1
GTI	2.1	2.6
NSIGT	1.7	2.0
BMCT	2.5	2.6

Container Handled: Day wise (Mar'20)

Port Terminals	Within 6 hrs	Within 6 – 24 hrs	More than 24 hrs
JNPCT	81%	17%	2%
NSICT	77%	21%	2%
GTI	81%	18%	1%
NSIGT	76%	22%	2%
BMCT	81%	7%	2%

Gujarat Port Terminals : Container Transportation

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Container Lifecycle (Import Cycle)

Port Dwell Time
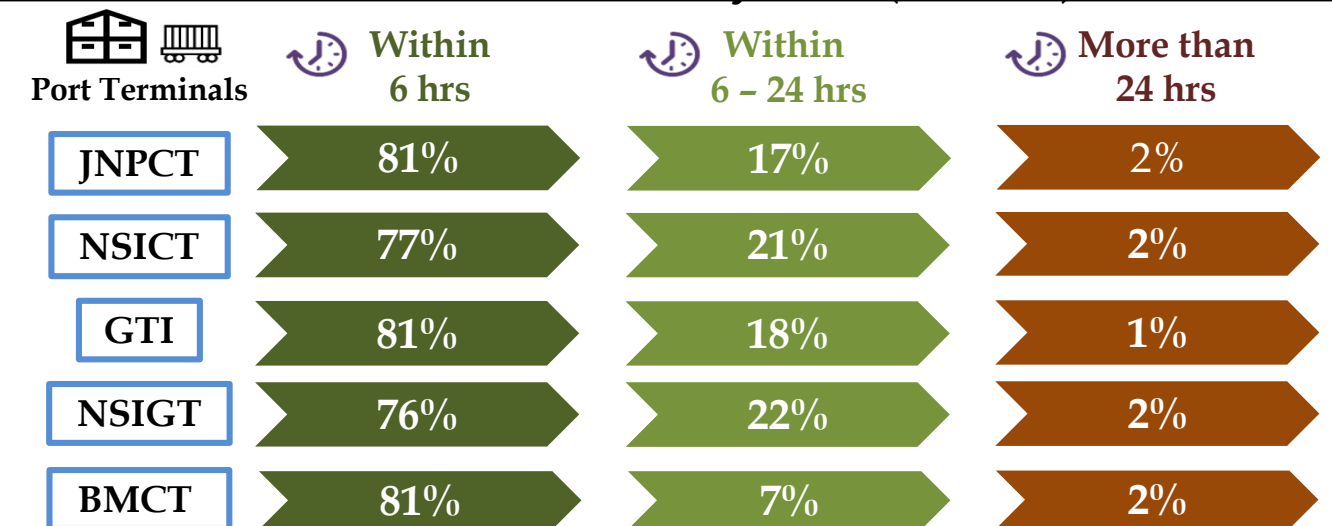
IMPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	22.9	26.8
Truck	21.6	25.1
Train	53.9	50.6

EXPORT

Mode	Feb'20 (in hrs)	Mar'20 (in hrs)
Overall	108.8	120.07
Truck	107.6	120.07
Train	114.3	120.10

Transit Time

Towards ICD

Station

Transit Cycle	Feb'20 (in hrs)	Mar'20 (in hrs)
Port to ICD	106.7	95.7
Port to CFS	1.02	1.00

Towards CFS

From ICD

Station

Transit Cycle	Feb'20 (in hrs)	Mar'20 (in hrs)
ICD to Port	68.1	75.9
CFS to Port	0.80	0.87

From CFS

Container Freight Stations(CFS)/Inland Container Depots(ICD)

ICD   **CFS**

Entity	Feb'20 (in hrs)	Mar'20 (in hrs)
CFS	83.4	85.7
ICD	124.5	134.2

Volume distribution at port terminal – Truck/Rail

	Truck	Rail
Import	88%	12%
Export	73%	27%

The marked entries showcase the increase in performance as compared to Feb'20

The marked entries showcase the decrease in performance as compared to Feb'20

Container Lifecycle (Export Cycle)

Container Transportation- Gujarat Port Terminals

IMPORT CYCLE DWELL TIME (Mar'20– in hrs)			Compared to Feb'20
PORT DWELL TIME	Overall Dwell Time of Truck and Train Bound Containers	26.8	17% ⬇
	Port Dwell Time for Truck Bound Containers	25.1	16% ⬇
	Port Dwell time for Train Bound Containers	50.6	6% ⬆
TRANSIT TIME	Port to ICD	95.7	10% ⬆
	Port to CFS	1.00	2% ⬆

EXPORT CYCLE DWELL TIME (Mar'20– in hrs)			Compared to Feb'20
PORT DWELL TIME	Overall Dwell Time of Truck and Train Bound Containers	120.07	10% ⬇
	Port Dwell Time for Truck Bound Containers	120.07	12% ⬇
	Port Dwell time for Train Bound Containers	120.10	5% ⬇
TRANSIT TIME	ICD to Port	75.9	11% ⬇
	CFS to Port	0.87	8% ⬇

⬆⬇ The arrows depict increase/decrease in performance of the stakeholders in comparison to Mar'20

JNPT Region: Congestion Analysis

JNPT – Import – Mar'20

JNPT – Export – Mar'20
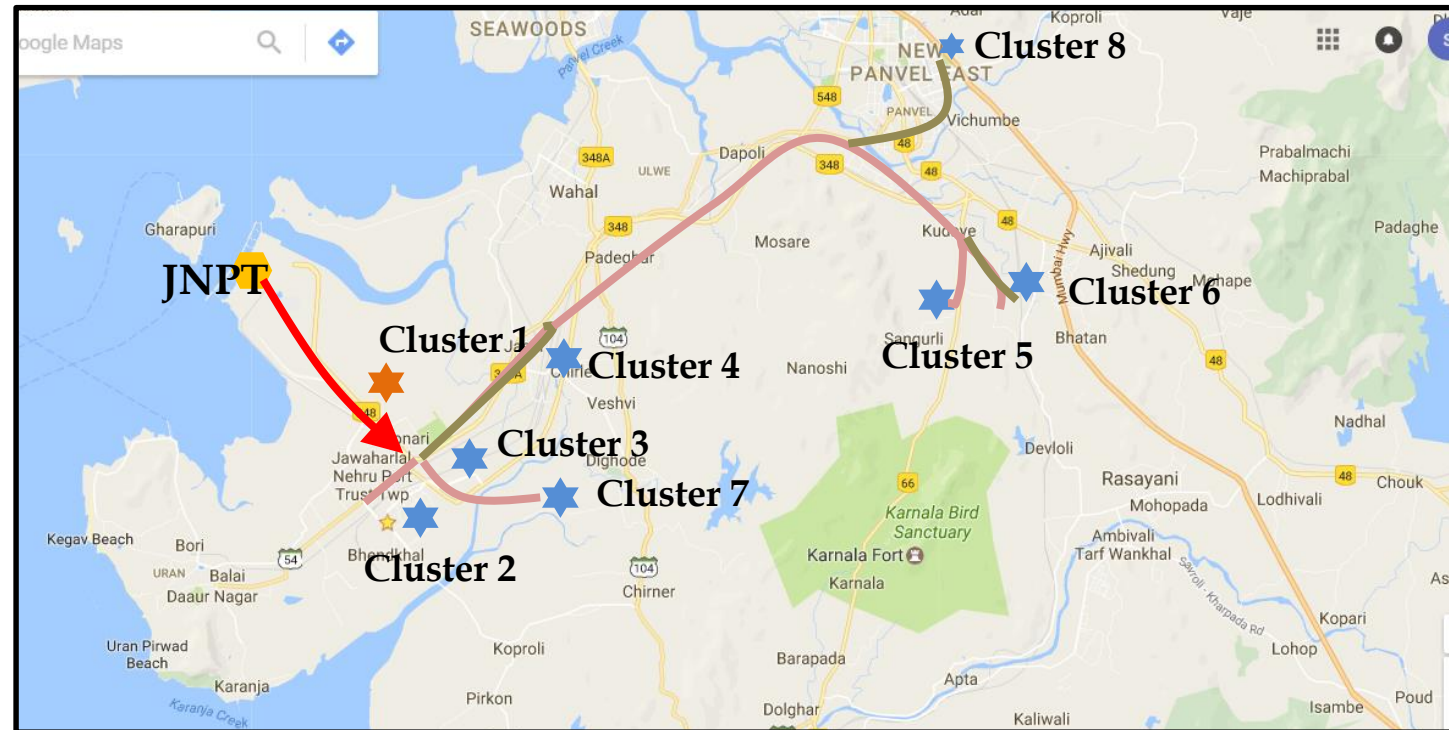
Legends

▬	High Congestion
▬	Medium Congestion
▬	Low Congestion
★	Cluster with bottleneck
★	Cluster without bottleneck

Import

Clusters with bottleneck	
CLUSTER 1	JNPT Area

| Clusters without bottleneck	
CLUSTER 2	Bhendkhal area, Khopate road
CLUSTER 3	Sonari area, JNPT road
CLUSTER 4	Chirle area , JNPT road
CLUSTER 5	Plaspa area, Coach kanyakumari Highway
CLUSTER 6	Salva apta rd area, Bangalore highway
CLUSTER 7	Patilpada area, Khopate JNPT road
CLUSTER 8	Taloja, Navi Mumbai

Export
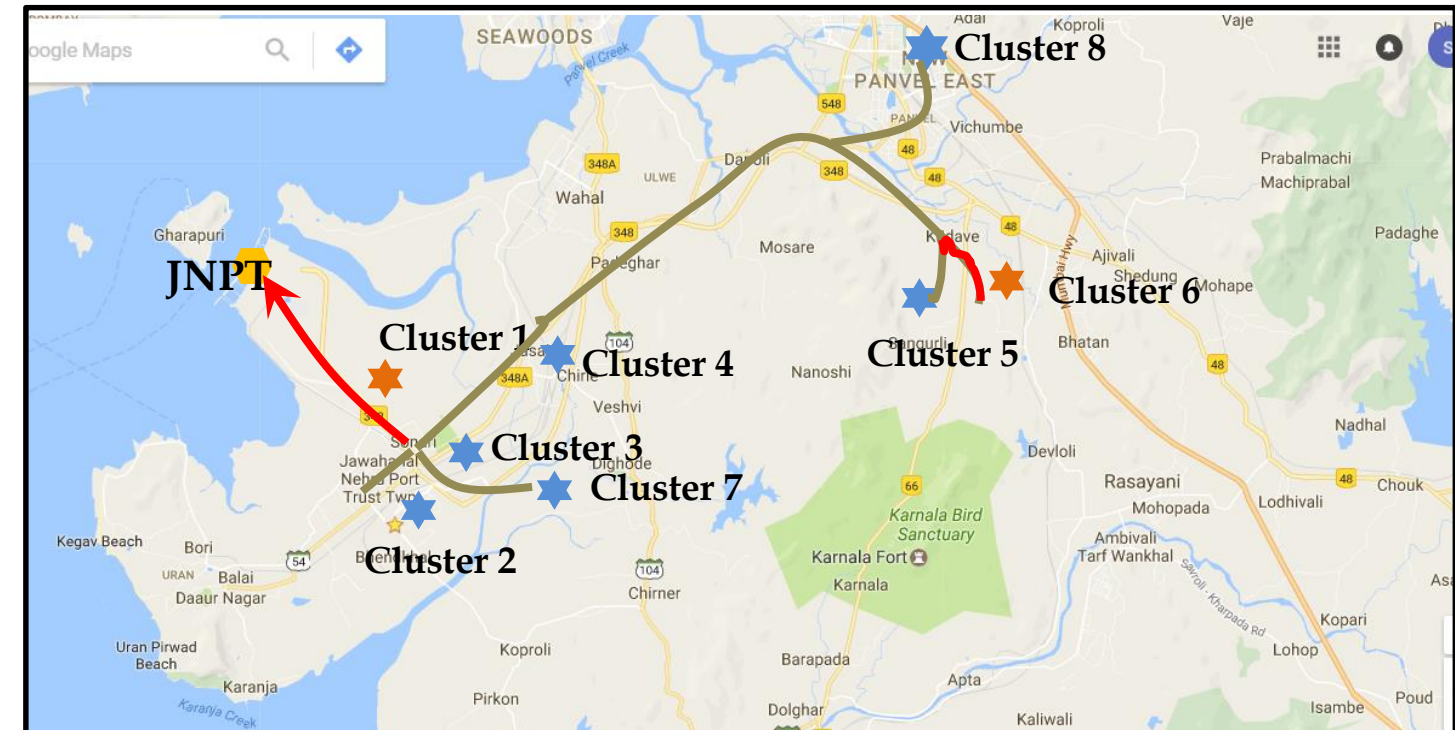
Clusters with bottleneck	
CLUSTER 1	JNPT Area
CLUSTER 6	Salva apta rd area, Bangalore highway

| Clusters without bottleneckz	
CLUSTER 2	Bhendkhal area, Khopate road
CLUSTER 3	Sonari area, JNPT road
CLUSTER 4	Chirle area , JNPT road
CLUSTER 5	Plaspa area, Coach kanyakumari Highway
CLUSTER 7	Patilpada area, Khopate JNPT road
CLUSTER 8	Taloja, Navi Mumbai
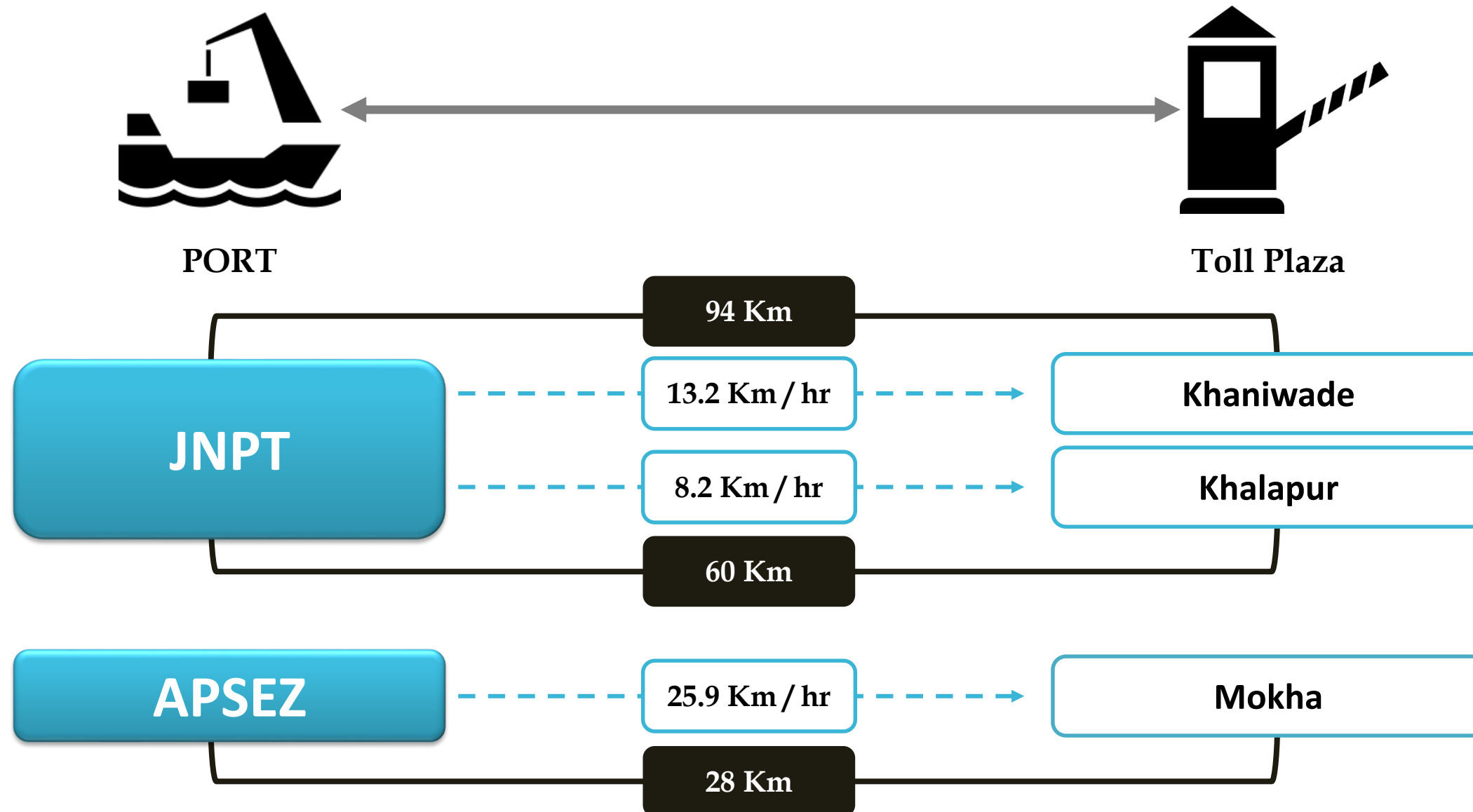
Western Corridor Toll Plaza Analysis

## Avg. Speed between Toll to Toll Plazas

	Source	Destination Toll Plaza	Inter Distance (Km)	Feb'20 (in km/hrs)	Mar'20 (in km/hrs)
JNPT	JNPT	Khaniwade	94	13.5	13.2
	JNPT	Khalapur	60	3.13	8.2
	Khaniwade	Charoti	50	38.0	35.7
	Charoti	Boriach	126	28.7	29.6
	Boriach	Bharthan	142	34.9	35.7
APSEZ	APSEZ	Mokha	28	24.9	25.9
	Mokha	Makhel	150	26.2	24.5
	Mokha	Surajbari	115	28.4	28.9
	Makhel	Bhalgam	108	39.5	38.0

Toll Plaza - JNPT Port

Toll Plaza – APSEZ Port

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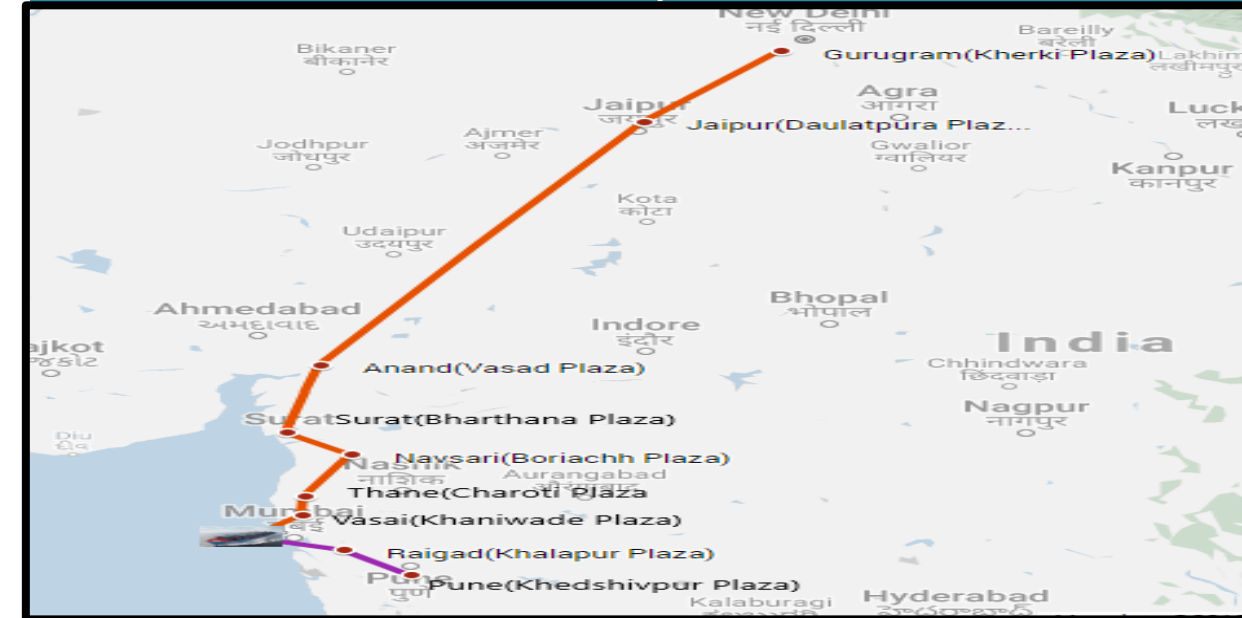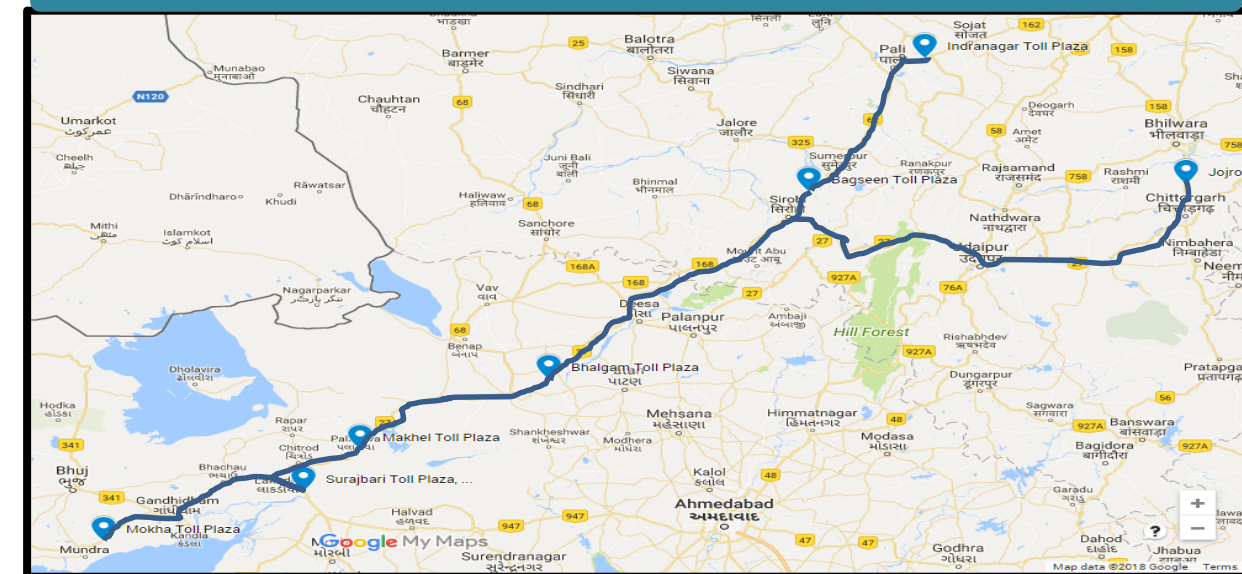
List of Port name used in Executive Summary

Terminal Name	Name of the Port
ACMTTL	Adani CMA Mundra Terminal (ACMTTL)
AHPPL	Adani Hazira Port Private Limited (AHPPL)
AICT	Adani International Container Terminal (AICT)
AMCT	Adani Mundra Container Terminal (AMCT)
BMCT	Bharat Mumbai Container Terminals(PSA)
CCTL	Chennai Container Terminal Pvt. Ltd. (CCTL)
CITPL	Chennai International Terminals Pvt Ltd (CITPL)
DBGT	Dakshin Bharat Gateway Terminal (DBGT)
GTI	Gateway Terminals India (GTI)
HICT	Haldia International Container Terminal (HICT)
KICT	Kandla International Container Terminal (KICT)
ICTT	International Container Transhipment Terminal, Kochi
JNPCT	Jawaharlal Nehru Port Container Terminal (JNPCT)
AKPPL	Kattupalli International Container Terminal (KICT)
KDS	Kolkata Dock System (KDS)
MICT	Mundra International Container Terminal (MICT)
NCT	Navayuga Container Terminal (NCT)
NSIGT	Nhava Sheva India Gateway Terminal (NSIGT)
NSICT	Nhava Sheva International Container Terminal (NSICT)
PSA - SICAL	PSA SICAL Terminals
VCTPL	Visakha Container Terminal
NMPT	New Mangalore Port Trust Terminal

List of CFS name used in CFS Performance Index

#	Name	Location		#	Name	Location		#	Name	Location
1	Phonex CFS	KOLKATA		31	Sudharsan Logistics CFS, Chennai	Chennai		61	Navkar Corporation Yard 3 CFS, Panvel	Mumbai
2	Century Plyboards CFS, JJP	KOLKATA		32	Raja Agencies CFS	TUTICORIN		62	Seabird CFS, Mundra	Gujarat
3	Gateway East India CFS	VISAKHAPATNAM		33	Balmer Lawrie CFS, Chennai	Chennai		63	International Cargo Terminals (ULA) CFS, Navi Mumbai	Mumbai
4	Sravan CFS-1	VISAKHAPATNAM		34	MIV CFS	KOCHI		64	Landmark CFS, Mundra	Gujarat
5	Allcargo Logistics CFS	KOLKATA		35	GDKL CFS	KOCHI		65	TG Terminals CFS, Mundra	Gujarat
6	Balmer Lawrie CFS	KOLKATA		36	Chola Logistiks Pvt Ltd	TUTICORIN		66	EFC Logistics India	Mumbai
7	A L Logistics CFS	HALDIA		37	Sattva Cfs And Logistics CFS, Chennai	Chennai		67	Seabird CFS, Navi Mumbai	Mumbai
8	Century Plyboards CFS, Sonai	KOLKATA		38	Calyx Container Terminal CFS, Chennai	Chennai		68	Honey Comb CFS, Mundra	Gujarat
9	Ralson Petro Chemicals CFS	HALDIA		39	Prompt Terminals (P) Ltd	TUTICORIN		69	Sarveshwar CFS	Mumbai
10	VCT CFS	VISAKHAPATNAM		40	Hari CFS	TUTICORIN		70	Mundhra CFS, Mundra	Gujarat
11	Sravan CFS-2	VISAKHAPATNAM		41	Gateway Distripark CFS, Krishnapatnam	KRISHNAPATNAM		71	Navkar Corporation Yard 2 CFS, Panvel	Mumbai
12	VPL Integral CFS	VISAKHAPATNAM		42	Hind Terminals CFS, Chennai	Chennai		72	Apollo Logisolutions CFS, Panvel	Mumbai
13	Allcargo Global Logistics CFS, Chennai	Chennai		43	Sical Multimodal and Rail Transport Ltd. - CFS Division	TUTICORIN		73	Ashte Logistics CFS, Panvel	Mumbai
14	Sical CFS, Chennai Tiruvallur Tamil Nadu	Chennai		44	Adani CFS, Hazira	Gujarat		74	Vaishno Logistics CFS, Navi Mumbai	Mumbai
15	Concor CFS, Chennai	Chennai		45	CWC Hind Terminal CFS, Navi Mumbai	Mumbai		75	Dronagiri Rail Terminal CFS, Navi Mumbai	Mumbai
16	Adani CFS, Kattupalli Tiruvallur Tamil Nadu	Chennai		46	Gateway Distriparks CFS, Navi Mumbai	Mumbai		76	Balmer & Lawrie CFS, Navi Mumbai	Mumbai
17	Seabird CFS, Krishnapatnam	KRISHNAPATNAM		47	Ameya Logistics CFS, Navi Mumbai	Mumbai		77	TG Terminals CFS	Mumbai
18	Gateway Distriparks CFS, Chennai	Chennai		48	Saurashtra CFS, Mundra	Gujarat		78	Seabird CFS, Hazira	Gujarat
19	Glovis India CFS, Kanchipuram	Chennai		49	International Cargo Terminal CFS	Mumbai		79	Indev Logistics CFS, Panvel	Mumbai
20	Kerry Indev Logistics ICD, Kanchipuram	Chennai		50	MICT CFS, Mundra	Gujarat		80	Take Care Logistics CFS	Mumbai
21	Continental Warehousing Corporation CFS (Nhava Seva), Tiruvallur	Chennai		51	AllCargo Logistics	Mumbai		81	Hind Terminal CFS, Hazira	Gujarat
22	Sattva Hi-Tech And Conware CFS, Chennai	Chennai		52	JWR CFS	Mumbai		82	Ocean Gate CFS, Panvel	Mumbai
23	Triway CFS, Chennai	Chennai		53	Punjab Conware CFS, Navi Mumbai	Mumbai		83	Navkar Corporation Yard 1 CFS, Panvel	Mumbai
24	ALS Tuticorin Terminal Private Limited	TUTICORIN		54	Speedy Multimode CFS, JNPT	Mumbai		84	Transworld CFS, Mundra	Gujarat
25	St. John Freight Systems Ltd. - ICD Division	TUTICORIN		55	JWC Logistics Park CFS	Mumbai		85	Maersk Annex (APM)CFS, Navi Mumbai	Mumbai
26	Ennore Cargo Container Terminal CFS, Chennai	Chennai		56	CWC CFS, Mundra	Gujarat		86	Adani CFS Eximyard, Mundra	Gujarat
27	Kailash Shipping Services CFS, Chennai	Chennai		57	Ashutosh CFS, Mundra	Gujarat		87	Maharashtra State Corp CFS	Mumbai
28	Sanco Trans CFS, Chennai	Chennai		58	APM (Maersk India) CFS, Navi Mumbai	Mumbai		88	Rishi CFS, Mundra	Gujarat
29	Continental Warehousing Corporation Nhava Sheva Ltd.	TUTICORIN		59	Continental Warehousing CFS, Navi Mumbai	Mumbai		89	AllCargo CFS, Mundra	Gujarat
30	A S Shipping Agencies CFS, Tiruvallur	Chennai		60	Hind Mundra Terminals CFS, Mundra	Gujarat				

List of CFS name used in CFS Performance Index

1	Adani CFS, Hazira	24	Seabird CFS, Navi Mumbai
2	CWC Hind Terminal CFS, Navi Mumbai	25	Honey Comb CFS, Mundra
3	Gateway Distriparks CFS, Navi Mumbai	26	Sarveshwar CFS
4	Ameya Logistics CFS, Navi Mumbai	27	Mundhra CFS, Mundra
5	Saurashtra CFS, Mundra	28	Navkar Corporation Yard 2 CFS, Panvel
6	International Cargo Terminal CFS	29	Apollo Logisolutions CFS, Panvel
7	MICT CFS, Mundra	30	Ashte Logistics CFS, Panvel
8	AllCargo Logistics	31	Vaishno Logistics CFS, Navi Mumbai
9	JWR CFS	32	Dronagiri Rail Terminal CFS, Navi Mumbai
10	Punjab Conware CFS, Navi Mumbai	33	Balmer & Lawrie CFS, Navi Mumbai
11	Speedy Multimode CFS, JNPT	34	TG Terminals CFS
12	JWC Logistics Park CFS	35	Seabird CFS, Hazira
13	CWC CFS, Mundra	36	Indev Logistics CFS, Panvel
14	Ashutosh CFS, Mundra	37	Take Care Logistics CFS
15	APM (Maersk India) CFS, Navi Mumbai	38	Hind Terminal CFS, Hazira
16	Continental Warehousing CFS, Navi Mumbai	39	Ocean Gate CFS, Panvel
17	Hind Mundra Terminals CFS, Mundra	40	Navkar Corporation Yard 1 CFS, Panvel
18	Navkar Corporation Yard 3 CFS, Panvel	41	Transworld CFS, Mundra
19	Seabird CFS, Mundra	42	Maersk Annex (APM)CFS, Navi Mumbai
20	International Cargo Terminals (ULA) CFS, Navi Mumbai	43	Adani CFS Eximyard, Mundra
21	Landmark CFS, Mundra	44	Maharashtra State Corp CFS
22	TG Terminals CFS, Mundra	45	Rishi CFS, Mundra
23	EFC Logistics India	46	AllCargo CFS, Mundra

List of ICD name used in ICD Performance Index

1	ACTL ICD, Faridabad
2	Adani Logistics Park ICD, Gurgaon
3	Albatross Inland Ports ICD, Dadri
4	Allcargo Logistics Park ICD, Dadri
5	APM Terminals ICD, Dadri
6	CMA CGM Logistics Park, Dadri
7	Gateway Rail Freight ICD, Gurgaon
8	GatewayRail Freight ICD, Pyala
9	Hind Terminals Logistics Park ICD, Palwal

List of CFS name used in Southern CFS Performance Index

1	Allcargo Global Logistics CFS, Chennai
2	Sical CFS, Chennai Tiruvallur Tamil Nadu
3	Concor CFS, Chennai
4	Adani CFS, Kattupalli Tiruvallur Tamil Nadu
5	Seabird CFS, Krishnapatnam
6	Gateway Distriparks CFS, Chennai
7	Glovis India CFS, Kanchipuram
8	Kerry Indev Logistics ICD, Kanchipuram
9	Continental Warehousing Corporation CFS (Nhava Seva), Tiruvallur
10	Sattva Hi-Tech And Conware CFS, Chennai
11	Triway CFS, Chennai
12	ALS Tuticorin Terminal Private Limited
13	St. John Freight Systems Ltd. - ICD Division
14	Ennore Cargo Container Terminal CFS, Chennai
15	Kailash Shipping Services CFS, Chennai
16	Sanco Trans CFS, Chennai
17	Continental Warehousing Corporation Nhava Sheva Ltd.
18	A S Shipping Agencies CFS, Tiruvallur
19	Sudharsan Logistics CFS, Chennai
20	Raja Agencies CFS
21	Balmer Lawrie CFS, Chennai
22	MIV CFS
23	GDKL CFS
24	Chola Logistiks Pvt Ltd
25	Sattva Cfs And Logistics CFS, Chennai
26	Calyx Container Terminal CFS, Chennai
27	Prompt Terminals (P) Ltd
28	Hari CFS
29	Gateway Distripark CFS, Krishnapatnam
30	Hind Terminals CFS, Chennai
31	Sical Multimodal and Rail Transport Ltd. - CFS Division

List of CFS name used in Eastern CFS Performance Index

1	Phonex CFS
2	Century Plyboards CFS, JJP
3	Gateway East India CFS
4	Sravan CFS-1
5	Allcargo Logistics CFS
6	Balmer Lawrie CFS
7	A L Logistics CFS
8	Century Plyboards CFS, Sonai
9	Ralson Petro Chemicals CFS
10	VCT CFS
11	Sravan CFS-2
12	VPL Integral CFS

THANK YOU